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22nd December 2020

To: Members of the SCR - Housing and Infrastructure Board and Appropriate Officers

You are hereby invited to a meeting of the Sheffield City Regional Mayoral Combined Authority to be held at **Virtual Meeting**, on: **Thursday, 7 January 2021** at **1.00 pm** for the purpose of transacting the business set out in the agenda.

A handwritten signature in black ink, appearing to read 'D. Smith'.

Dr Dave Smith
Chief Executive



You can view the agenda and papers at www.sheffieldcityregion.org.uk or use a smart phone camera and scan the QR code

Member Distribution

Councillor Julie Dore (Co-Chair)
Gemma Smith (Co-Chair)
Councillor Glyn Jones
Councillor Dominic Beck
Councillor Bob Johnson
Councillor Tim Cheetham
Tanwer Khan
Damian Allen
Mark Lynam
Councillor Mazher Iqbal (Reserve)

Sheffield City Council
Private Sector LEP Board Member
Doncaster MBC
Rotherham MBC
Sheffield City Council
Barnsley MBC
Private Sector LEP Board Member
Doncaster MBC
SCR Executive Team
Sheffield City Council

SCR - Housing and Infrastructure Board

Thursday, 7 January 2021 at 1.00 pm

Venue: Virtual Meeting



Agenda

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SCR - HOUSING AND INFRASTRUCTURE BOARD

MINUTES OF THE MEETING HELD ON:

THURSDAY, 22 OCTOBER 2020 AT 1.00 PM

VIRTUAL MEETING



Present:

Gemma Smith (Co-Chair)	Private Sector LEP Board Member
Councillor Glyn Jones	Doncaster MBC
Councillor Dominic Beck	Rotherham MBC
Councillor Bob Johnson	Sheffield City Council
Tanwer Khan	Private Sector LEP Board Member
Damian Allen	Doncaster MBC
Mark Lynam	MCA Executive Team

In Attendance:

Colin Blackburn	Assistant Director - Housing, Infrastructure and Planning	MCA Executive Team
Carl Howard	Senior Programme Manager	MCA Executive Team
Laurie Thomas		MCA Executive Team
Tom Hawley		Homes England
Carl Moore		Homes England
Richard Burnham		BMBC
Andrew Shirt		Minute Taker

Apologies:

Councillor Julie Dore (Co-Chair)

1 Welcome and Apologies

The Chair welcomed everyone to the meeting.

Apologies for absence were noted as above.

2 Declarations of Interest by individual Members in relation to any item of business on the agenda

None.

3 Urgent items / Announcements

None.

4 Public Questions on Key Decisions

None.

5 **Minutes of Previous Meetings**

It was agreed that the minutes of the previous meetings of the SCR Housing Board and SCR Infrastructure Board held on 3rd September 2020 are an accurate record and may be signed by the representative of the Head of Paid Service.

6 **Terms of Reference & Meeting Arrangements**

M Lynam introduced the report which detailed the governance arrangements for the Housing and Infrastructure Board, approved by the Mayoral Combined Authority on 21st September 2020 and the Local Enterprise Partnership on 10th September 2020. Appendix A to the report set out the Terms of Reference for the Housing and Infrastructure Board and summarised the key changes and arrangements.

Members noted that the principle role of the Housing and Infrastructure Board is to:

- Shape future policy development and priorities on issues related to housing and infrastructure.
- Develop new housing and infrastructure programmes.
- Monitor programme delivery and performance on housing and infrastructure.

Paragraphs 2.2 and 2.3 of the report summarised the Board's delegations and transparency arrangements. Both of which remained unchanged from those previous arrangements in place.

It has been agreed that the Joint Assets Board would be a formal advisory board to the Housing and Infrastructure Board.

Members noted that the Board would continue to meet on (at least) an 8-week cycle aligned to the 8-week MCA meeting schedule. This remained unchanged from the arrangements previously in place. Additional meetings, dependent on business need, could be agreed with Co-Chairs and will observe publication requirements for papers, minutes and key decisions.

The Board may also determine to have informal intermediate meetings where discussion is required mid-cycle.

The next meeting of the Board was currently scheduled for 7th January 2021 ahead of the MCA meeting on 25th January 2021.

RESOLVED – That Board Members:-

1. Noted the approved governance arrangements and identify any issues.
2. Noted the schedule of Housing and Infrastructure Board meetings.

SCR Brownfield Housing Fund

C Blackburn introduced a report which updated the Board on progress with the Housing Fund (Brownfield). The report requested approval of the revised programme Prospectus.

Members were reminded that, over the next 5 years £40.3m capital and £841k revenue funding had been devolved to the MCA from the Government's Brownfield Housing Programme. The Housing Board on 3rd September agreed that funding should be managed in a two phased approach in response to the Government's requirement that the allocation of £6m for 2020/21 be defrayed by the end of March 2021.

In relation to the 'Early Delivery' SBC, Local Authorities had been invited to submit Gateway Forms outlining the projects that could be accelerated to spend prior to March 2021 and begin the delivery of housing units within the first two years of the programme. These schemes were currently being considered and the details would inform the development of a Housing Fund (Brownfield) Programme Strategic Business Case (SBC) for 'Early Delivery'.

The 'Early Delivery' SBC was being completed and appraised, with the intention to be considered by the Appraisal Panel shortly.

Should this Panel take place prior to the MCA meeting paper deadline for the 16th November MCA Meeting, it was proposed that a further Exceptional meeting of this Board be convened in early November to consider the SBC, which if endorsed, would be taken to the MCA on the 16th November for approval.

With regards to the Competitive Fund, MCAs / LEPs had been invited in early September to submit early deliverable major schemes for funding from a top-sliced £40m from Government's Brownfield Housing Fund. The MCAs four schemes with a funding requirement in 2020/21 were submitted to the Competitive Fund and noted in paragraph 2.6 of the report.

It was noted that a decision by MHCLG had not yet been taken on these schemes, but an announcement was expected in November.

If these schemes were not agreed by Government, Local Authorities would be invited to consider moving them into the Housing Fund (Brownfield) pipeline subject to funding availability. Local Authorities may need to prioritise which of their schemes could be delivered in 2020/21 and 2021/22 in order to remain within the overall programme allocation for the financial years.

Members noted the revised 'Full Programme (to end March 2025) – Prospectus', which set out the ambitions for the full housing programme over a 5 year period and proposed assessment criteria for the Fund.

To date, discussions on pipeline schemes had been focussed on local authorities, with some early discussions with Housing Associations. It was proposed to continue discussions with HAs on potential further pipeline

schemes, and to bring back proposals at the next Board meeting regarding consideration of a potential 'Open Call' for wider stakeholder proposals.

The programme SBC would be updated and periodically presented to the Board for decision on acceptance of schemes on to the programme as new pipeline schemes are proposed.

Councillor Beck questioned the appropriateness of an 'Open Call' and asked if the Prospectus would be revised during the five year period.

C Blackburn provided context to a potential 'Open Call' and said that the report was not asking the Board for decision at today's meeting in relation to the 'Open Call' and reference to the Open Call in the Prospectus would be clarified. The Prospectus was for the full duration of the five year period, which may be subject to reviews during this period. A discussion would take place at the next Board meeting regarding the 'Open Call'. **ACTION: C Blackburn.**

In response to a query from D Allen, regarding Homes England co-investment and layering of funds, C Moore confirmed that the Affordable Housing Grant could be used in addition to the Housing Fund (Brownfield) programme funds.

Councillor Johnson wished to confirm agreement in principle, that, if schemes were not successful through the competitive route, then they would automatically be considered under the devolved element.

C Blackburn confirmed that this was the proposal.

Councillor Johnson asked if the local authorities could be provided with an advanced copy of the grants Terms and Conditions at the earliest opportunity.

This request was acknowledged and would be provided, when formal Terms and Conditions had been confirmed.

In relation to the Housing Fund (Brownfield) Prospectus, the Board asked if the paragraph in relation to 'The inclusion of an MMC target within the Housing Fund is under consideration' could be revised. **ACTION: C Blackburn.**

RESOLVED – That the Board:-

1. Endorsed the Housing Fund (Brownfield) Prospectus in Appendix 1 and recommend approval to the MCA, subject to the above amendment.
2. Noted the process being undertaken to both identify the potential early deliverable housing schemes, and development of the Programme Strategic Business Case (SBC).
3. Agreed to hold an Exceptional Meeting to consider the Housing Fund (Brownfield) Programme SBC, if possible, in advance of the MCA meeting in November.

SCR Housing Review: Response And Next Steps

C Blackburn introduced the report presenting proposed responses to the recently completed Housing Review, as well as several next steps, for discussion and endorsement by the Board.

The Board was reminded that the Sheffield City Region (SCR) Housing Review was completed by ResPublica in June 2020, and the results of this work were discussed both at the SCR Housing Board at its meeting in July and with individual local authorities.

The Review had identified a number of strategic issues in SCR and a series of six “propositions” for addressing these. It also sets out a broader case for further devolution of funding to better target public investment to meet local needs and opportunities as part of the wider response to Covid-19.

The report sets out the proposed responses to the consultant’s recommendations, which had been developed in liaison with the four local authority Housing Directors.

An overview of each of the six “propositions” listed below was provided and noted by the Board.

- Proposition 1: Densifying Urban Areas
- Proposition 2: Housing Investment Fund
- Proposition 3: Private Rental Schemes
- Proposition 4: Design and the Right to Beauty
- Proposition 5: Spatial Planning
- Proposition 6: Net Zero Homes and Renewal

In relation to Proposition 1, D Allen said that there should be an emphasis on maximising densification in new urban developments as well as in existing areas..

G Smith said that public transport hubs were key when considering urban areas and requests this be strengthened within the responses to Proposition 1.

In relation to Proposition 2, R Burnham said that Barnsley MBC would support the proposal for further devolution of funding to the MCA, but that further detailed proposals would need to be investigated further.

In relation to Proposition 3, Councillor Beck said that Rotherham MBC had reservations about a blanket approach to any Selective Licencing schemes and/or rent control schemes.

Councillor Jones said that Doncaster MBC’s Selective Licencing Scheme was very successful. However, this came at a considerable cost to the local authority. He asked if there had been any consideration around funding initial start-up schemes.

C Blackburn agreed to make reference in the report that, local authorities were progressing Selective Licencing Schemes and that they had a value at a local

level. However, it was not necessarily an area where MCA funding support would be prioritised. Any propositions in the future would be considered around the criteria of the SEP. He agreed to add a factual point in the report. **ACTION: C Blackburn.**

In relation to Proposition 4, R Burnham said that Barnsley MBC support the proposition, but needed to understand how this would work with the existing design guides and also existing Design Review Panel.

In relation to Proposition 6, R Burnham said that Barnsley MBC strongly support the proposition and suggested that it should have more prominence in the report.

Councillor Jones referred to Proposition 6 and said that one of Doncaster MBC's Licencing Schemes content was around the private rented housing stock condition. Work had been undertaken to impose upon landlords to improve housing stock.

C Blackburn replied that data obtained from Housing Stock Surveys were critical to understanding the housing retro fit needs and priorities. He agreed to discuss further with the local authority Housing Directors to examine how this would fit with and contribute to the retro fitting agenda for the future. **ACTION: C Blackburn.**

Councillor Johnson asked if there could be a stronger reference in the report to the strategic role local authorities undertake in relation to the wider economic and regeneration. **ACTION: C Blackburn.**

It was highlighted that, there was a risk that the MCA adopts a "pick and mix" approach to housing - progressing individual initiatives that are important but remain poorly connected to local initiatives and lack overall strategic coherence.

As such, it was proposed that alongside further work to develop the individual agreed propositions identified in the Review, local authorities and the MCA should work together to prepare a joint Housing Strategy to provide a strategy to housing across SCR.

It was recommended that the Mayor meets with Leaders to consider the proposed responses in the report and the direction and scope of the Housing Strategy prior to being reported to the MCA for decision.

RESOLVED – That the Board:-

1. Endorsed the proposed responses to the Housing Review and next steps, subject to the suggested amendments.
2. Recommended the proposed responses, as amended, to the MCA, requesting that the Mayor and Leaders meet to consider the implications of these responses, prior to seeking approval by the MCA.

SCR Digital Infrastructure Strategy Update

C Blackburn gave a presentation summarising the early findings of the SCR Digital Infrastructure Strategy commission and sought endorsement for the recommended next stages leading to the delivery of the draft Strategy.

The Board was reminded that, in January 2020, the Infrastructure Board approved a proposal to commission the preparation of a Sheffield City Region (SCR) Digital Infrastructure Strategy. Following a procurement exercise Arcadis were appointed and commenced work in June 2020.

The principle objectives of the commission were set out in paragraph 2.1 of the report and noted by the Board.

The Board noted that Arcadis had undertaken over 70 interviews with stakeholders to obtain the views of both the industry and wider stakeholders on how the MCA, LEP and partners could best support the digital infrastructure needs for a growing economy. These included discussions with the four South Yorkshire Local Authorities; public bodies such as the NHS and Police and Fire Services, as well as digital infrastructure providers and other private sector companies.

A summary of the interim findings were recently presented to the Superfast South Yorkshire Board, which comprises officers from all four local authorities, and which is acting as a 'Sounding Board' for the preparation of the Strategy. The Board was supportive of the key findings and would continue to be engaged in the development of the Strategy.

The presentation at Appendix 1 to the report outlined the key findings to date and set out the approach to the next phase of the commission.

The Board noted the next phase of work which included:

- Compiling the evidence base and analysis / mapping.
- Mapping public assets and overlaying with industry roll-out plans and other data sources.
- Continuing discussions with industry and other stakeholders on early interventions.
- Engagement with DCMS.
- Drafting of the Strategy document.

It was intended that a draft strategy would be ready for engagement with partners and stakeholders by the end of the year for consideration by this Board at its next meeting on the 7th January 2021.

On behalf of Barnsley MBC, R Burnham provided the following comments:

- There is a need for clear recognition of the importance of digital by establishing a dedicated SCR Digital Board with a clear and visible Digital Leader from the LEP Board.
- Recognise the need to adequately resource this area moving forward and give consideration as to how existing resource, (i.e. Superfast South Yorkshire Team), could be used to meet that need.

- We should not wait for the strategy to be developed and adopted before we deliver some of the innovative opportunities arising from this work and we should actively seek to accelerate where possible.
- The timescales identified within the report are welcomed. However, it is critical that momentum and the direction of travel is sustained on this work in terms of pushing forward with adoption.

RESOLVED – That the Board:-

1. Noted on the emerging findings of the initial phase of the Strategy development.
2. Endorsed the proposed next steps in preparing the SCR Digital Infrastructure Strategy.

10 **Getting Building Fund Capital Programme Approval Recommendations**

C Howard introduced the a report which requesting a recommendation for MCA approval of three schemes with a total value of £8.18m from the Getting Building Fund (GBF).

On 30th June 2020 the MCA was awarded £33.6m GBF to invest in ‘shovel-ready’ projects that would provide stimulus to local economies. The funds need to be defrayed by 31st March 2022 which allows an 18 month delivery window.

The Appraisal Panel Summary Table attached at Appendix A to the report asked the Board to take a decision whether to support the proposal of a GBF grant of £4m to Sheffield City Council for a Sheffield Heart of the City Breathing Spaces scheme to enhance the city centre by creating three new spaces including a pocket park, a vibrant small square on Carver Street and expansion of the Peace Gardens between the Town Hall and the proposed new hotel on Pinstone Street.

Total costs are £12m with £4m GBF grant alongside Sheffield City Council investing £6m and a further £2m is applied for through Transforming Cities Fund (TCF) funding.

The new spaces adjoin developments in the £480m Heart of the City2 (HoC2) project which aims to increase attractiveness to occupiers and visitors.

The project is integral to the aims and objectives for the wider HoC2 scheme an assessment of the Benefit Cost Ratio (BCR) that could be associated with the full £42 million of public funding required for the wider scheme has been undertaken.

The BCR suggested that the employment associated with the wider scheme would generate £328m in gross GVA over ten years and £127m in net additional benefits. This suggested a NPV of £105m which, for £42 million of public funding, implies a BCR of 2.6:1. Therefore £2.60 of net additional benefits would be generated for every £1 of public funding contributed. This would represent value for money, in line with the benchmarks set by the DCLG 2016 Appraisal Guide.

Conditions include achieving planning permission for the new pocket park and development on Carver Street. The project is also linked with a TCF proposal which aims to secure funding for Rockingham and Pinstone Street. Non delivery of the TCF scheme is likely to reduce value for money associated with HoC2, but will not compromise the case for this GBF funding.

Councillor Johnson asked when the £2m grant from the Transforming Cities Fund (TCF) was likely to be released.

L Thomas said that it was the intention to phase the City Centre scheme in order that work could progress without having to wait for the whole scheme to be ready before bringing forward the £2m element.

The Board considered and recommended the project for approval to the MCA.

The Appraisal Panel Summary Table attached at Appendix B to the report asked the Board to take a decision whether to support the proposal of a GBF grant of £2.18m to Rotherham Metropolitan Borough Council for a Rotherham Town Centre Masterplan scheme.

The scheme aims to undertake public realm improvements and site clearance in Rotherham Town Centre as part of the delivery of the Masterplan. The project involves public realm improvements to Bridgegate, Effingham Street, College Street and Howard Street, as well as the replacement of all existing street furniture and lighting.

The project will also acquire and demolish the Higher Education (HE) hub and Riverside precinct to prepare land for future commercial developments, public realm and community space.

The project requests £2.18m from GBF towards a total scheme cost of £4.05m.

The Board noted that, given the nature of the projects being brought forward (principally demolition and public realm works), there were limited direct employment and GVA impacts that will be generated by the proposed project. However, without this project going ahead, future schemes, including the Rotherham Markets Complex redevelopment and the Forge Island development, would not be able to be brought forward as quickly as desired.

The projects proposed in this application were fundamental in allowing the delivery of future schemes and it could be assumed that the completed schemes would generate significant employment and GVA benefits. Aside from the economic benefits that might be generated in unlocking future schemes, there were a number of further economic benefits that would be generated through the projects included in this application:

- 20 safeguarded construction jobs.
- 6,165sqm of new public realm (through the Town Centre Public Realm Scheme).
- 0.22ha brownfield land remediated.

Based on the evidence above and the potential for the completed schemes which would be unlocked through the proposed projects in this application to generate significant economic benefits for Rotherham Town Centre, overall the project will represent value for money.

Whilst planning permission has been granted for the Riverside precinct site, negotiations are ongoing for both the Riverside and HE Hub site. Any funding agreement would include provisions to ensure grant could not be drawn down on these elements until acquisition is in place.

The Board considered and recommended the project for approval to the MCA.

The Appraisal Panel Summary Table attached at Appendix C to the report asked the Board to take a decision whether to support the proposal of a GBF grant of £2m to Rotherham Metropolitan Borough Council for delivery of a Century Business Centre Phase II scheme.

The Board noted that the Business Centre Phase II would create around 17,000 sq. ft. of new floor space for office and clean manufacturing “move on” space within B1 use class on an existing business park.

The project aimed to create high quality, publicly owned and operated employment space which will complement the existing space available for growing businesses. MCA funds will be used to fund all elements of the development; excluding prelims and site surveys that have already been paid for from the approved Rotherham MBC budget within the Council’s Capital Programme.

The project requests £2m from GBF alongside a Local Authority contribution of £1.6m.

The project was estimated to generate net additional GVA of approximately £21.8m over 10-year period for the SCR economy. This equates to a return of £11.66 for every £1 of SCR MCA funding. The project delivers 71 net additional jobs (81 gross additional) at a cost per job of £28,138. On this basis the project represents value for money.

The project applies for public money through a state aid route on the basis that the public funding should cover any proposed viability gap. Rotherham MBC have proposed a viability gap of £2m which is the basis of the GBF offer.

The Board considered and recommended the project for approval to the MCA.

RESOLVED – That the Board considered and recommended for approval at the MCA:

1. Sheffield Heart of the City Breathing Spaces proposal for £4m grant to Sheffield City Council subject to the conditions set out in the Appraisal Panel Summary Table.

2. Rotherham Town Centre Masterplan proposal for £2.18m grant to Rotherham Metropolitan Borough Council subject to conditions set out in the Appraisal Panel Summary Table.
3. Century BIC Phase 2 proposal for £2m grant to Rotherham Metropolitan Borough Council subject to the conditions set out in the Appraisal Panel Summary Table.

11 **One Public Estate Update**

M Lynam introduced report to the update the Board on the emerging proposals for One Public Estate (OPE) and Land Release Fund (LRF) scheme submissions as part of the OPE 8 funding round invitation.

The Board noted that, through previous funding rounds the SCR OPE Partnership had successfully obtained a total of £902,000 in OPE revenue funding and £450,000 in Land Release Fund capital monies.

To date the programme had facilitated the delivery of 71 new homes, £416,500 revenue savings to public bodies and £295,000 capital receipts, with a further £500,000 revenue and £650,000 capital receipts expected before the end of this financial year.

The 8th OPE funding round had been launched, with £10 million revenue funding available. The LRF has £20 million capital funding available to support housing schemes. The Public Assets Development (PAD) Group agreed to develop a potential OPE/LRF programme of schemes to be submitted by the 12th November 2020 submission deadline

The Board noted that discussions were ongoing with OPE partners such as Local Authorities, health service partners and the Police and Fire and Rescue Services, to consider appropriate schemes for both OPE8 and LRF funding.

An outline of the emerging package of schemes was set out in paragraph 2.2 of the report, which could form an OPE8 & LRF bid submission, proposing a total funding request of £936,500; OPE funding and £175,000 LRF funding.

The Board noted that discussions were taking place as to whether a local authority would be best placed to oversee the OPE programme in future years on behalf of the Partnership.

The Board discussed and agreed the scope of the OPE8 bid in relation to the schemes contained within it and agreed to further work being undertaken on the transfer of responsibilities for the OPE programme management in future years to a local authority (yet to be agreed).

RESOLVED – That the Board:-

1. Noted the contents of the report.
2. Agreed in principle to further work being undertaken on the transfer of

responsibilities of the One Public Estate Programme in future years.

3. Endorsed the emerging project long list set out in paragraph 2.2 of the report and agreed for the MCA Executive to agree the final proposed bid submission in liaison with the Board Co-Chairs by the 12th November 2020 submission deadline.

12 **Forward Plan**

A report was presented to summarise the main areas of work that the Board will be leading on over the next year.

The Forward Plan attached at Appendix A to the report indicated when particular reports will be brought to the Board for consideration.

The Forward Plan would be continually updated and be a standing item on future agendas.

Councillor Johnson requested that the Board receives updates at future meetings on the SCR Recovery Action Plan. **ACTION: C Blackburn to add to the Forward Plan.**

RESOLVED – That the Board noted the key areas of focus for the Board and the proposed Forward Plan set out in Appendix A to the report.

13 **Any Other Business**

No further items of business were noted.

In accordance with Combined Authority's Constitution/Terms of Reference for the Board, Board decisions need to be ratified by the Head of Paid Services (or their nominee) in consultation with the Chair of the Board. Accordingly, the undersigned has consulted with the Chair and hereby ratifies the decisions set out in the above minutes.

Signed

Name

Position

Date

HOUSING AND INFRASTRUCTURE BOARD

7th January 2021

GROWTH AREA ECONOMIC BLUEPRINTS

Purpose of Report

To provide the Board with an update on progress on the SEP Growth Area Economic Blueprints being developed with Local Authorities.

Thematic Priority

Secure investment in infrastructure where it will do most to support growth.

Freedom of Information

This paper will be available under the Combined Authority Publication Scheme.

Recommendations

The Board is asked to:

1. Note the Growth Area Economic Blueprint update summarised in Annex 1;
2. Note the proposed process and next steps for progressing the further development of the Growth Area Growth Area Economic Blueprints.

1. Introduction

- 1.1 The former Infrastructure Board on the 3rd July 2020 resolved to support the development of Economic Blueprints in each of the Growth Areas identified by the Strategic Economic Plan. This work has evolved from a series of SEP workshops undertaken with Local Authorities from which Infrastructure Place Packages were initially developed earlier this year.
- 1.2 The Economic Blueprints will outline a shared commitment to an integrated 'place based approach' for accelerating the growth and regeneration of the SCR's key Growth Areas; including both setting out the 'vision' for the areas and identifying a robust pipeline of infrastructure schemes for each area, which can be ready for delivery as part of the future capital pipeline.

2. Proposal and justification

- 2.1 Accelerating the progression of capital schemes and wholesale regeneration and growth of our places will be particularly important as the MCA seeks to reset and recover from the economic implications of Covid 19. There is an even greater need for early public intervention in localities in the North where the economic viability of schemes is more

marginal and private sector investment may be more limited. The proposed approach to the Growth Areas therefore seeks to address this by focussing interventions immediately and in an integrated way in the key places within the SCR which offer the opportunity for the biggest economic and social benefits, such as our urban centres, which could contribute most to the SCR's economic recovery.

2.2 The nine SEP Growth Areas are:

- Doncaster Town Centre, Waterfront & Station Gateway
- Rotherham Town Centre
- Sheffield City Centre
- Goldthorpe, Thurnscoe & Bolton upon Dearne
- Sheffield AMID Attercliffe & OLP
- Stainforth Unity
- Barnsley Town Centre
- GatewayEast

2.3 The GatewayEast Economic Blueprint has already been developed and endorsed by the LEP. Work is ongoing with local authorities to prepare the other seven Blueprints, building on the momentum gained from the work on Town Deal Investment Plans in those relevant areas.

2.4 The presentation in Annex 1 provides an update of the work to date on the Economic Blueprints and the key emerging priorities for each area.

3.0 Next Steps

3.1 The intention is that once the Growth Area Economic Blueprints are agreed with local authorities and other partners, a programme level Strategic Business Case (SBC) will be prepared for each Growth Area and reported to this Board for consideration. The programme SBCs will include confirming the individual schemes to deliver the Growth Areas' ambitions to inform the MCAs capital scheme pipeline.

4. Consideration of alternative approaches

4.1 An alternative option would be to wait to develop the Economic Blueprints and subsequent pipeline of schemes until there is greater clarity over funding opportunities and any criteria for use of the funds. However, there is a risk that programme development momentum could be lost in waiting for the right funding to be available. The Economic Blueprints and subsequent SBC's provide an opportunity to outline the interventions needed whilst being funding agnostic.

4.2 The availability of funding should not be the primary consideration when developing a pipeline of infrastructure investment. The development of the integrated Growth Area programmes and pipeline of schemes will help to ensure that schemes with a strong strategic fit can progress more quickly once new funding programmes are in place.

4.3 A further option would be to open a 'call for schemes' to develop the infrastructure pipeline rather than develop a single SBC for each Growth Area. Although this may be part of a wider approach to investment, this would lack a strategic approach to developing 'places' and may not align with the objectives of the SEP.

5. Implications

5.1 Financial

There are no direct financial implications arising from this report. Any scheme that seeks MCA funding in the future would be subject to the MCAs Assurance Process.

5.2 Legal

There are no legal implications arising from this report.

5.3 Risk Management

If progress is not made in developing an up-to-date pipeline of infrastructure investments there is a risk that schemes will not be ready to take advantage of new funding programmes when they become available. This could lead to schemes being back loaded towards the end of a programme lifetime and potentially negatively impact on growth, regeneration and job creation; which could slow down the post Covid-19 economic recovery.

Specific risks include;

- Lack of a shared ownership to the Economic Blueprints purpose, vision and priorities.
- Lack of resources to develop the Blueprints.
- Lack of prioritisation of investments within the Blueprints which reduces their value.
- Future funding uncertainty.
- Sufficient collective resources to develop scheme business cases and deliver the resultant schemes

5.4 Equality, Diversity and Social Inclusion

There are no equalities implications arising from this report.

6. Communications

6.1 The Growth Area Economic Blueprints provide an opportunity to market the growth and investment potential of the region, particularly in the context of COVID recovery. The Blueprints will be utilised collectively as part of the MCA's communications and marketing strategy, alongside promotion of individual schemes as they come forward for delivery; in consultation with the Board and relevant stakeholders in the region.

7. Appendices/Annexes

7.1 Annex 1 – Growth Area Economic Blueprints Update Presentation

REPORT AUTHORS	Laurie Thomas / Colin Blackburn
POST	Senior Programme Manager / Assistant Director
Officer responsible	Mark Lynam
Organisation	Sheffield City Region Executive Team
Email	Mark.Lynam@sheffieldcityregion.org.uk
Telephone	0114 2203412

Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references:

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Sheffield City Region

SCR ECONOMIC BLUEPRINTS UPDATE

HOUSING AND INFRASTRUCTURE BOARD
7TH JANUARY 2021

GROWTH AREA ECONOMIC BLUEPRINTS

Based on a new collaborative approach to:

Co-Design

Co-Development

Co-Invest

Co-Deliver

.....in key strategic Growth Areas as identified in the SCR Strategic Economic Plan



SEP GROWTH AREA ECONOMIC BLUEPRINTS

- Barnsley Town Centre
- Doncaster Town Centre
- Rotherham Town Centre, Eastwood & Templeborough Growth Corridor
- Sheffield City Centre
- Goldthorpe, Thurnscoe & Bolton upon Dearne
- Sheffield AMID Attercliffe & Olympic Legacy Park
- Stainforth / Unity
- GatewayEast (approved by LEP Board)

PROGRESS TO DATE

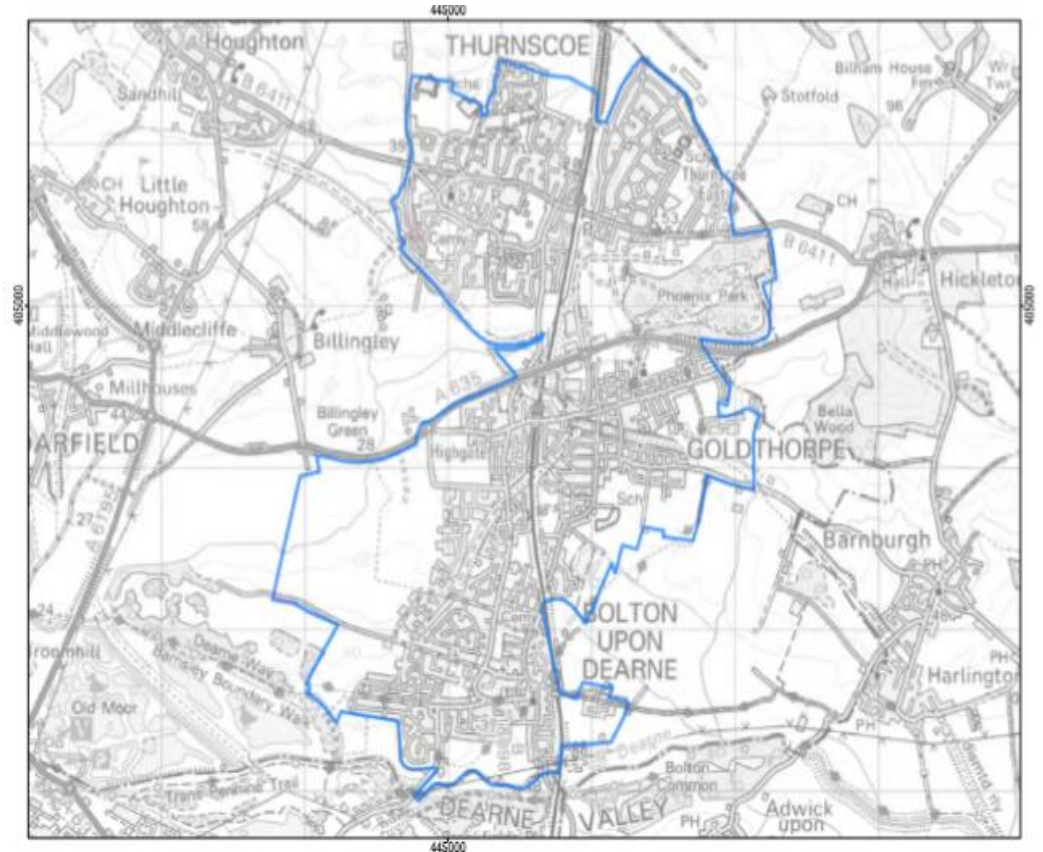
- GatewayEast Economic Blueprint agreed by LEP
- Economic Blueprints developed as discussion drafts for:
 - Goldthorpe
 - Doncaster Town Centre
 - Rotherham Town Centre, Eastwood and Templeborough
 - Sheffield City Centre
- Meetings held December 2020 with Local Authorities on content
- Work commencing January 2021 on remaining 3 Economic Blueprints

The following slides outline the emerging opportunities and ambitions within the above four Growth Areas

GOLDTHORPE, THURNSCOE & BOLTON UPON DEARNE (TOWN DEAL)

Drive long term productivity and economic growth through investment in connectivity, land use, economic assets including cultural assets, skills and enterprise infrastructure, complementing Town Deal investment

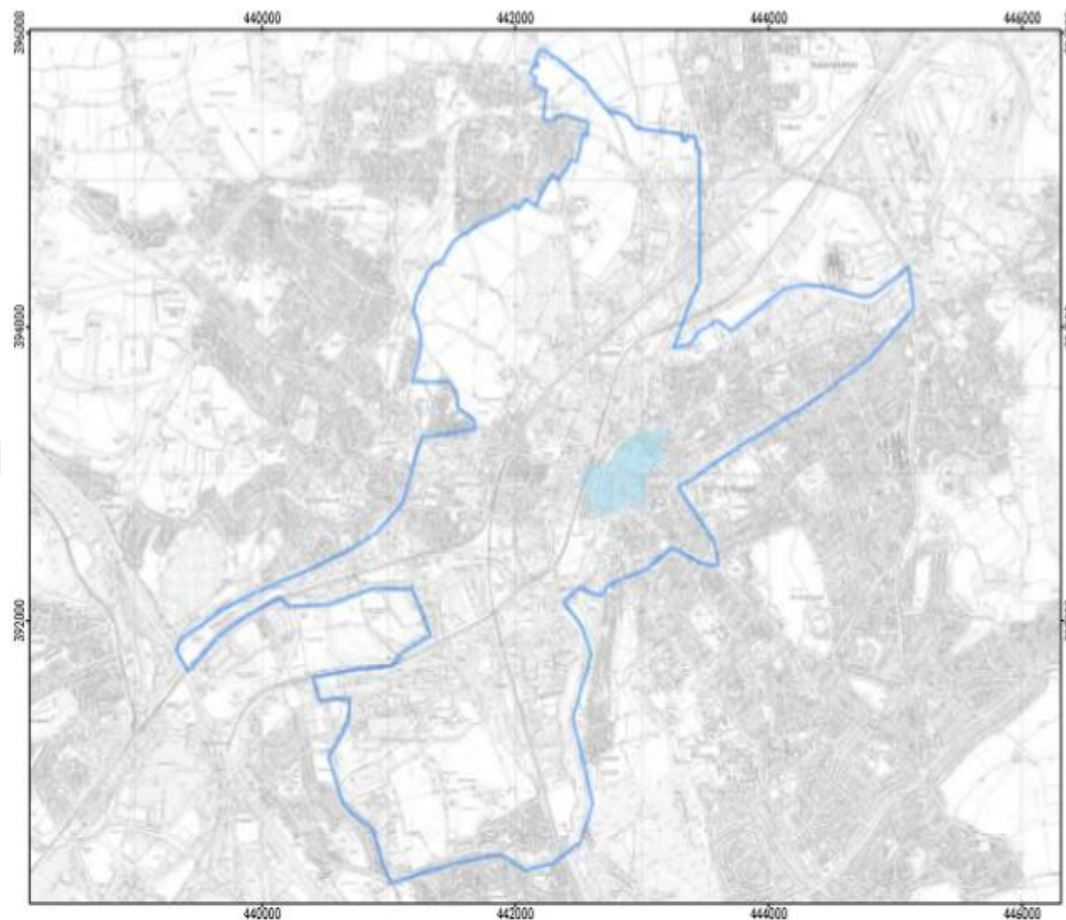
- Delivery of Town Investment Plan.
- New rail station – feasibility, design and build.
- Active travel measures – design and build
- Town centre public realm improvements
- Site enabling works for the major employment site
- Housing gap funding new homes including site enabling, shared ownership and affordable housing.
- Support the provision of ultra reliable and gigabit capable broadband
- Energy efficiency and low carbon heat measures for existing housing stock



ROTHERHAM TOWN CENTRE, EASTWOOD AND TEMPLEBOROUGH (TOWN DEAL)

Build upon the town's heritage as a market town and industrial powerhouse to become a bustling hub for living, learning, working, making and trading.

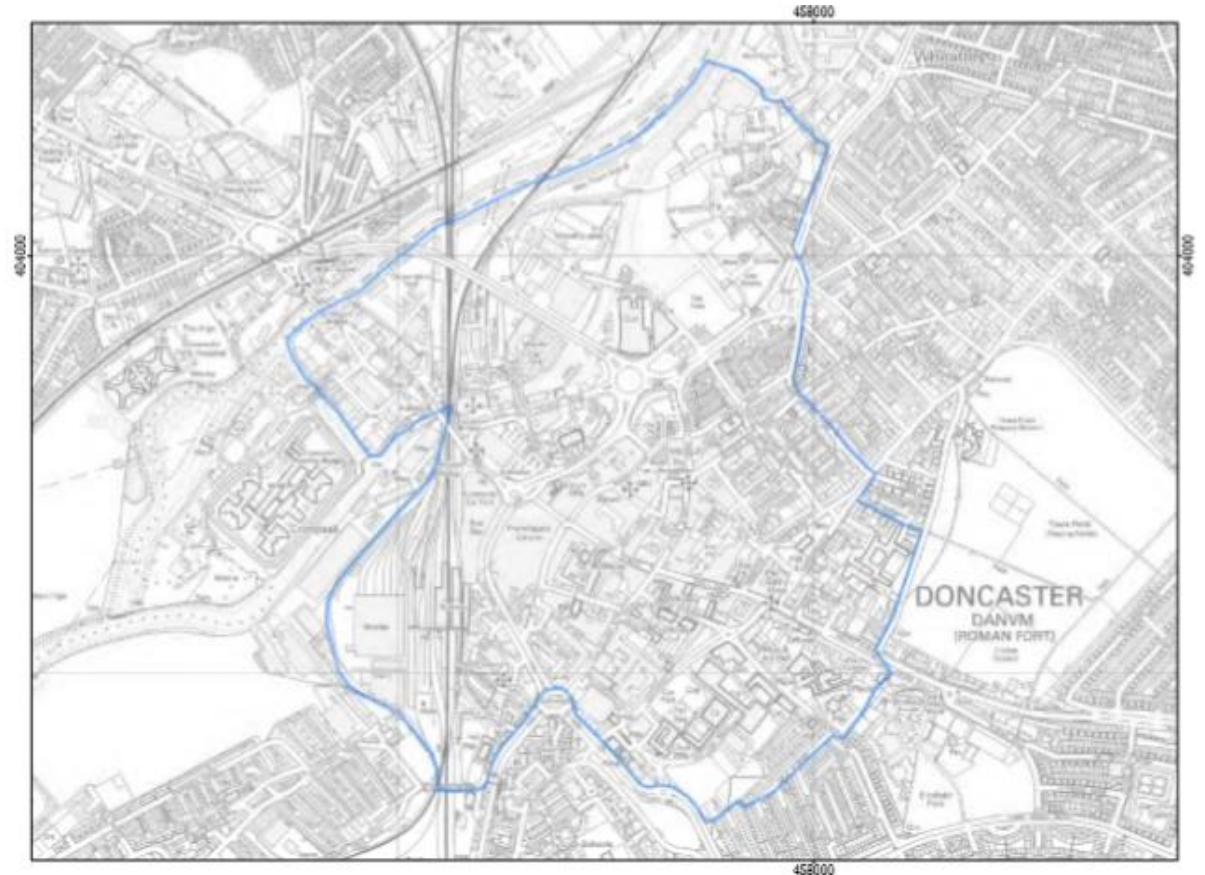
- Delivery of Town Deal Investment Plan and Town Centre masterplan inc. library and markets redevelopment
- Strategic land acquisitions
- Regeneration of vacant or underutilised sites.
- Development of new build town centre housing.
- Connectivity to major housing developments and industrial areas
- 4G/5G and full fibre infrastructure
- Tram-Train stop and Park and Ride at Magna
- Town Centre Gateway improvements
- Public realm
- Flood mitigation as part of a catchment wide approach



DONCASTER TOWN CENTRE (TOWN DEAL)

To extend /refocus the town centre, developing City Gateway, Waterfront and Minster area with mixed uses incl. new hospital and substantial new homes development and Gateway improvements to Centre.

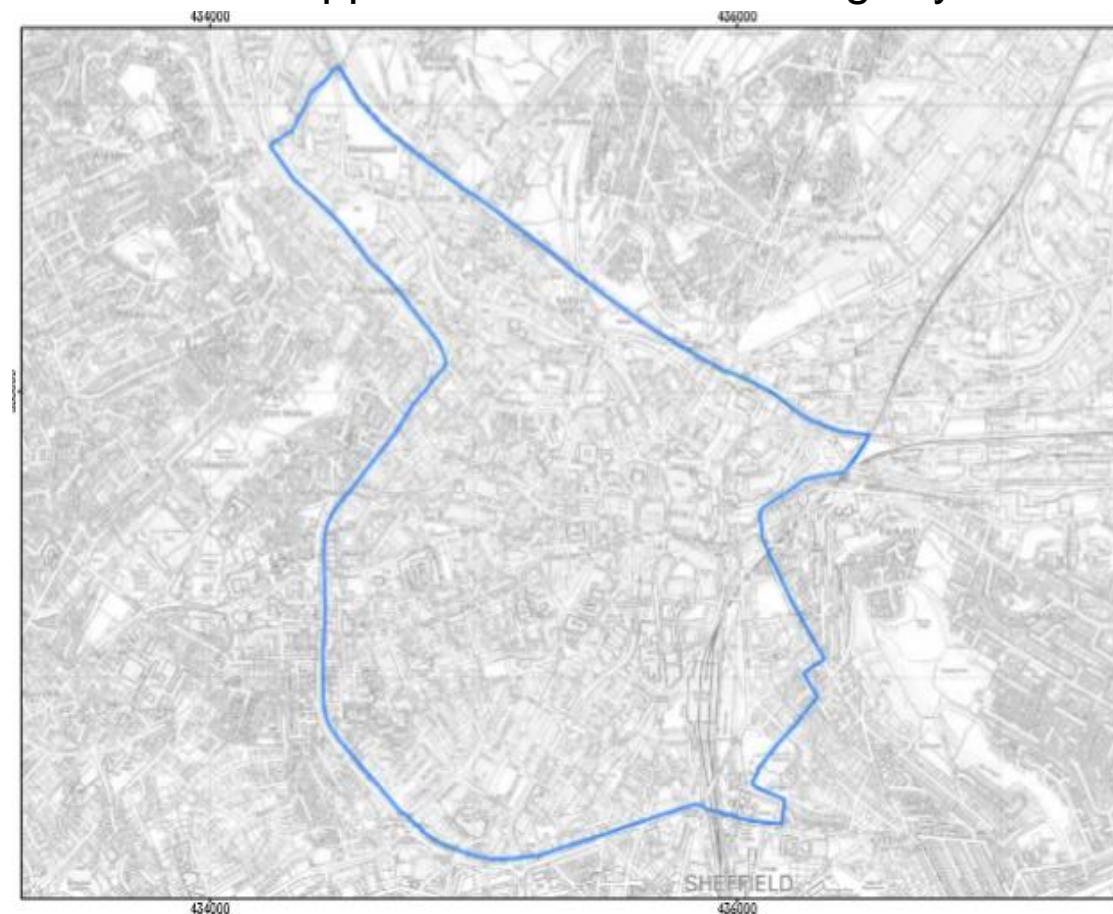
- Regeneration of vacant or underutilised town centre sites.
- Development of new build town centre housing.
- High quality town centre office development
- Increased railway station capacity
- Improved gateway welcome and connectivity to the town core and new development
- 4G/5G and gigabit broadband infrastructure
- Energy efficiency and low carbon heat retrofit measures for existing housing stock



SHEFFIELD CITY CENTRE

Regenerate key sites in and around the City Centre to maximise the opportunities that a thriving city economy can bring to Sheffield City Region

- Regeneration of vacant or underutilised town centre sites, increasing non student residential, commercial, retail and leisure uses
- Provision of city centre family homes
- Transport network improvements to unlock regeneration benefits of key sites
- 4G/5G and gigabit broadband infrastructure
- Energy efficiency and low carbon heat measures for existing housing and business stock
- Flood mitigation as part of a catchment wide approach



PHASE 2 ECONOMIC BLUEPRINTS

- The following Economic Blueprints will be prepared early in 2021:
 - Barnsley Town Centre
 - Stainforth Unity
 - AMID, Attercliffe and Olympic Legacy Park

NEXT STEPS

- Finalise high level Blueprints for each Growth Area through discussions with Local Authority Leaders
- Seek endorsement of Blueprints by MCA, LEP and LAs
- Prepare Strategic Business Cases (SBC) for each Growth Area. This will help identify the 'packages' of capital schemes to inform the project pipeline.
- Seek ownership and endorsement of Growth Area SBCs by the MCA, Local Authorities and other funding and delivery partners
- Accelerate progress of OBC's and FBC's for prioritised 'packages' of schemes to bring them upto 'shovel readiness'

HOUSING AND INFRASTRUCTURE BOARD7th January 2021**SCR HOUSING FUND (BROWNFIELD)****Purpose of Report**

To provide an update on progress with the Housing Fund (Brownfield) and seek endorsement of the Strategic Business Case for the programme and give approval for delegated authority to be granted to the Head of Paid service in consultation with the Section 73 Officer and the Monitoring Officer to enter into legal agreement for the business development costs of pipeline schemes.

Thematic Priority

This report relates to the following Strategic Economic Plan priorities:

Secure investment in infrastructure where it will do most to support growth

Freedom of Information

The paper will be available under the Combined Authority Publication Scheme.

Recommendations

The Board is asked to:

1. Endorse the Housing Fund (Brownfield) Programme Strategic Business Case (SBC), noting the initial Early Deliverable schemes.
2. Approve the revenue funding allocations set out in Para 2.5 for accelerating the delivery of the 2021/22 pipeline schemes.
3. Delegate authority to the Head of Paid service in consultation with the Section 73 Officer and the Monitoring Officer to enter into legal agreement for the business development costs of pipeline schemes.

1. Introduction

- 1.1** In June 2020, the Government launched 'A New Deal for Britain' which is a key part of the Government's Strategy to rebuild Britain following Covid 19 and support the economic recovery across the UK. As part of this strategy, £40.3m of capital funding and £841k revenue funding has been allocated to the Sheffield City Region Mayoral Combined Authority (MCA) for supporting the development of housing schemes on brownfield land over the next 5 years.
- 1.2** This report provides an update to the proposals previously presented to the Housing and Infrastructure Board on 22nd October 2020. It also seeks endorsement of the Strategic

Business Case for the Housing Fund (Brownfield) Programme for recommendation to the MCA for approval, along with the Fund Prospectus agreed at the previous Board meeting

2. Proposal and justification

Funding Profile

- 2.1 A reported previously, the five year profile of capital funding for the Fund agreed with MHCLG is as follows:

Early Delivery	Remaining Programme			
2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
£6m	£14m	6.67m	6.67m	6.67m

- 2.2 Attached at Appendix 1 is the Appraisal Panel summary for the Housing Fund (Brownfield) 5 year Programme Strategic Business Case (SBC) for consideration by the Board, with a view to recommending it for approval by the MCA. The SBC includes the Early Deliverable pipeline schemes.

Early Deliverable Schemes

- 2.3 Following ongoing work with Local Authority Housing Directors, the schemes listed in the table below are those that are being progressed as 'Early Deliverable' schemes, some of which are intended for funding approval consideration before the end of March. These include the schemes that were submitted for funding from MHCLG's Competitive element of the Brownfield Housing Fund; the announcement of the successful schemes is awaited.

Scheme	2020/21 (£)	2021/22 (£)	Total (£)	Homes Unlocked
West Bar (Sheffield)	205,000	450,000	655,000	369
Malthouses (Sheffield)	1,096,853		1,096,853	73
City Centre Sites - Porter Brook	350,000		350,000	200
Rotherham Small Sites 2020/21	433,950		433,950	30
Total Capital	2,085,803	450,000	2,535,803	672
Competitive Schemes				
Allen Street and Smithfield (Sheffield Housing Zone North)	1,227,750	110,000	1,337,750	120
Cannon Brewery (Sheffield Housing Zone North)	4,309,500	200,000	4,509,500	450
Hoyle Street (Sheffield Housing Zone North)	1,102,000	126,000	1,228,000	700
Town Centre Site (Rotherham)		2,700,000	2,700,000	30
Total (including Competitive Schemes)	8,725,053	3,586,000	12,311,053	1,972

- 2.4 Due to the end March deadline for the first tranche of schemes, Local Authority sponsors have been allowed to commence work on developing scheme Full Business Cases (FBCs) with support from the MCA Executive; thereby missing out the Outline Business Case stage. All schemes will comply with the MCA appraisal and assurance process to ensure proper due diligence and value for money. Schemes below £2m will be reported to this Board for decision with schemes requesting funding over £2m also being reported to the MCA for decision.

Project Pipeline

- 2.5 The table below presents the proposed initial revenue allocations to help accelerate business case development of the next pipeline of schemes for 2021/22. The intention is for revenue funding to be capitalised at the point of a capital scheme approval; to be revolved back into the revenue 'pot' to support project development for further housing pipeline schemes in the 5 year programme.

Scheme	2020/21	2021/22	Total
Goldthorpe, Barnsley District	40,000	40,000	80,000
Canklow, Eastwood & Riverside, Rotherham	101,000	106,000	207,000
DMBC Small Sites, Doncaster	70,000		70,000
Former Nightingale School, Doncaster	30,000		30,000
Adwick, Doncaster	30,000		30,000
Attercliffe Waterside, Sheffield	130,000		130,000
MCA programme and financial management support	10,000	10,000	20,000
Total	411,000	156,000	567,000
Available			274,000

- 2.6 Work is ongoing with Local Authorities to develop a 5 year pipeline of schemes, as part of the Fund Conditions is to inform Government by June 2021 of the proposed 5 year programme. Proposals for the pipeline of both capital and revenue schemes will be reported to future Board meetings for consideration. Following this ongoing activity over the next couple of months, should it be considered that there may not be sufficient schemes to meet Fund targets and ambitions, consideration will be given to the option of opening up the Fund to wider stakeholders.

3. Consideration of alternative approaches

- 3.1 The full assurance process was being considered for the 'early delivery' schemes as well as the full programme, but this would likely result in FBCs not being ready this financial year, resulting in the early schemes not being accelerated as planned, and jeopardising future programme spend.

4. Implications

4.1 Financial

The MCA has agreed to accept the £40.3m capital and £841k revenue funding. The funding will be received as Section 31 grant which allows flexibility in how the MCA spends the funding. The FBC process will follow the MCA Assurance Framework to ensure proper due diligence and value for money.

The costs incurred by the MCA Executive in managing this programme of activity will be met from top-slices of the capital and revenue allocations over the life of the programme. The funding for the Housing Fund (Brownfield) schemes will need to be committed in line with the agreed profiled spend, reported to the previous Board meeting, and all funding will need to be committed by 31 March 2025.

4.2 Legal

Subject to the grant conditions being acceptable, arrangements to comply with the grant conditions will subsequently be put in place. The legal implications of acceptance of grant

will be fully considered by the S73 officer in conjunction with a representative of the Monitoring Officer.

Legal implications of individual projects brought forward through the Housing Fund (Brownfield) programme will be considered on a case by case basis by the S73 officer in conjunction with a representative of the Monitoring Officer.

4.3 Risk Management

Risk management is built into the MCA's due diligence processes and project and programme risks are regularly reviewed, and mitigating actions taken if necessary.

Key risks in delivering the programme are:

- Schemes not being delivered within programme timescales, resulting in potentially losing scheme funding;
- Insufficient partner capacity to progress schemes to FBC and delivery;
- Potentially escalating costs as the Market picks up post Covid 19 leading to unforeseen or cost over runs;
- Insufficient capacity within the MCA Executive to expedite the programme; and
- Complexity of funding packages for some schemes which may have an impact on delivery and the use of MCA funding;

4.4 Equality, Diversity and Social Inclusion

None arising directly from this report. The delivery of infrastructure and housing capital schemes will stimulate economic growth in the SCR and, therefore, contribute to both the economic recovery and improving social inclusion.

5. Communications

- 5.1** The funding announcement has already been publicised. Further announcements may be required to publicise the programme more widely and there will be opportunities for positive communications as schemes are delivered.

6. Appendices/Annexes

- 6.1** Appendix 1 – Housing Fund (Brownfield) Appraisal Panel Summary

REPORT AUTHOR	Laurie Thomas / Colin Blackburn
POST	Senior Programme Manager / Assistant Director
Officer responsible	Mark Lynam
Organisation	MCA Executive Team
Email	Mark.lynam@sheffieldcityregion.org.uk
Telephone	0114 2203442

Appraisal Panel Summary

Scheme Details

Project Name	SCR Housing Fund (Brownfield)		
Grant Recipient	Varies by project		
SCR Executive Board	Housing & Infrastructure	MCA Funding	£40,300,000 capital £841,000 revenue
% MCA Allocation	Varies by project	Total Scheme Cost	Varies by project

Appraisal Summary

Project Description

The Housing Fund (Brownfield) programme will build upon the work of the existing Housing Fund and ensure the MCA and LEP can support the delivery of a greater number of new homes to be developed on brownfield land to meet local needs which would otherwise not be brought forward by the market. Government have allocated £40.3m capital and £841k revenue to the MCA to deliver a total of at least 2500 homes over the next 5 years.

A pipeline of 'early deliverable' schemes has been identified which could commence delivery of new homes in 20/21 and 21/22, this includes four schemes that have been submitted to the Government's Competitive Brownfield Housing fund, which if successful will be removed from the early deliverable pipeline. These schemes are summarised in the table below:

Scheme	Sponsor	2020/21		2021/22		Units
		Capital £	Revenue £	Capital £	Revenue £	
West Bar	SCC	450,000		2,000,000		369
Malthouses		1,096,853				73
Attercliffe		540,000		1,250,000		750
City Centre – Porter Brook		350,000				200
Goldthorpe	BMBC		40,000		40,000	20
Small Sites 20/21	RMBC	433,950				30
Riverside, Canklow and Eastwood			101,000		106,000	170
Total		2,870,803	141,000	3,250,000	40,000	1,612
Competitive Fund schemes						
Canon Brewery	SCC	4,509,500				450
Allen Street	SCC	1,337,750				120
Hoyle Street		1,228,000				700
Rotherham Town Centre	RMBC			2,700,000		
Total		6,639,250				1,270
		9,510,053	141,000	5,950,000	40,000	

Strategic Case

Many of the key locations in the Sheffield City Region are brownfield sites, with associated costs of land remediation and essential infrastructure requirements, which impact on scheme viability and prevent schemes from moving into delivery. The Government's launch on the 30th June 2020 of 'A New Deal for Britain' recognises the part that redevelopment of brownfield sites can play in delivering housing needs. It is a key part of the Government's Strategy to rebuild Britain following Covid-19 and support the economic recovery across the UK.

In order to achieve the aspirations in the SCR Strategic Economic Plan, the Fund will prioritise projects that include:

- Enhanced energy efficiency measures.
- Renewable energy measures.
- Modern methods of construction.
- Adaptable and accessible properties to support local needs.

Individual schemes will be required to demonstrate how they will support skills development and job creation amongst local residents and how the local supply chain can benefit from the investment. Many of the schemes that the fund supports will include affordable and social housing.

Value for Money

A high-level Value for Money assessment has been undertaken and the results are summarised below:

		Present Value Benefits (PVB)	Present Value Costs (PVC)	Net Present Value (NPV)	Benefit Cost Ratio (BCR)
BMBC	Goldthorpe*	-	-	-	-
RMBC	Canklow**	£813,933	£541,063	£272,870	1.50
RMBC	Eastwood**	£1,434,208	£789,532	£644,676	1.82
RMBC	Small Site - Year 1	£546,329	£433,950	£112,379	1.26
RMBC	Small Site - Year 2***	£578,606	£405,300	£173,306	1.43
SCC	Attercliffe	£880,448	£1,747,729	-£867,282	0.50
SCC	Malthouses	£2,501,441	£1,057,803	£1,443,638	2.36
SCC	Porter Brook	£507,161	£350,000	£157,161	1.45
SCC	West Bar	£885,054	£2,382,367	-£1,497,314	0.37

* Revenue request only at this stage

**BCR based on capital, but only revenue request this financial year

***BCR based on capital, MCA funding required 21/22 onwards

BMBC	-	-	-	-
DMBC	-	-	-	-
RMBC	£3,373,075	£2,169,844	£1,203,231	1.55
SCC	£4,774,103	£5,537,900	-£763,797	0.86
Total	£8,147,178	£7,707,744	£439,434	1.06

Risk

Top 5 key risks as identified in the business case:

1. Failure of schemes invited to proceed to the next stage to produce a compliant business case in line with agreed milestones
2. Capacity of the MCA Exec to work with applicants to support them through the process
3. Investment decisions for other public funds not achieved within the timescales required.
4. Inability to commence on site delivery in the timescales agreed with sponsors
5. Potentially escalating costs as the market picks up post Covid-19 leading to unforeseen or cost over runs

Delivery

The MCA will be responsible for the management and delivery of the overall programme ensuring that schemes are brought forward in a timely manner backed up by robust Full Business Cases.

The programme is being delivered using a two phased approach: Progress early deliverable schemes for years 1 and 2 with a further call for schemes for future years.

Government has allocated £6m in 20/21 and a further 14m in 21/22. This is an extremely tight timescale to develop and commence delivery on enabling works or housing schemes themselves. Therefore to reduce the risk of losing this early allocation, Local Authorities only were approached to provide a list of shovel ready schemes that could commence in the short term.

Following the commencement of the early deliverable schemes there will be a further open call for schemes to deliver housing over the remaining years of the programme. A prospectus has been prepared which outlines the requirements of the programme and will be widely publicised to enable a broad spectrum of schemes to be considered for delivery. Assessment will be done through the SCR Assurance Process with suitable schemes accepted on to the pipeline subject to endorsement by the Housing and Infrastructure Board and approval of the MCA.

For individual scheme delivery details of the procurement process and associated defined milestones will be provided in the OBC/FBC and will be assessed as part of the appraisal of the schemes.

Legal

Scheme promoters will need to confirm State Aid eligibility as part of business case development.

Recommendation and Conditions

Recommendation	Proceed with project development
-----------------------	----------------------------------

Payment Basis	For revenue, payment on defrayal. For capital – N/A
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Conditions of Award (including clawback clauses)

1. Once the information is available, this SBC should be amended to include suitable affordable targets and details on the type and tenure of housing the MCA is seeking to unlock through this investment
2. Programme SBC should be resubmitted to the Appraisal Panel every time the pipeline is reviewed. The panel should also be updated regularly on the progress of the programme.

For revenue funding request

3. Funding for revenue costs can be processed and released once a funding agreement is signed. Prior to this, key project development milestones need to be agreed with a clear appreciation of how exposure can be mitigated if a capital project does not materialise at the end of the process.

For capital funding request

4. Milestones for business case submission to be agreed and monitored. If there is slippage such that project cannot be approved this financial year, the MCA reserves the right the review assurance process for each of the early schemes.
5. Confirmation that all project approvals, procurement, statutory permissions and funds will be in place prior to FBC submission.
6. Programme SBC to be reviewed regularly in line with expectations of Housing and Infrastructure board.
7. Requirement to capture wider benefits (quantifiable or otherwise) and present these clearly in scheme business cases. The MCA's FLUTE model is available for promoters to use, if needed.
8. For schemes in the pipeline that currently have a BCR below 1, and FBC can not be submitted until this is no longer the case.

Record of Recommendation, Endorsement and Approval

SCR Housing Fund Brownfield

Page 38

Appraisal Panel Recommendation		Board Endorsement		MCA Approval	
Date of Meeting		Date of Meeting		Date of Meeting	
Head of Paid Service or Delegate	Ruth Adams Deputy CEX	Endorsing Officer (Board Chair)		Approving Officer (Chair)	
Signature		Signature		Signature	
Date		Date		Date	
S73 Officer or Delegate	Simon Tompkins Finance Manager	Statutory Finance Officer Approval			
Signature					
Date					
Monitoring Officer or Delegate	Steve Davenport SCR CA Solicitor				
Signature					
Date					
		Date:			

HOUSING AND INFRASTRUCTURE BOARD

7th January 2021

GBF PROGRAMME PROJECT APPROVALS

Purpose of Report

The paper seeks approval for two schemes with a value of £2.08m Getting Building Fund (GBF) and seeks delegated authority to the Head of Paid Service in consultation with the S73 and Monitoring Officer to enter into legal agreements for the schemes.

Freedom of Information

The paper will be available under the Combined Authority Publication Scheme.

Recommendations

The Housing and Infrastructure Executive Board consider and approve:

1. The project 'Goldthorpe Strategic Land Assembly' for award of £0.580m grant from the Getting Building Fund subject to the conditions set out in the Appraisal Panel Summary Table attached at **Appendix A**
2. The project 'Active Travel Bridge' for award of £1.5m grant from the Getting Building Fund subject to the conditions set out in the Appraisal Panel Summary Table attached at **Appendix B**
3. Delegated authority be given to the Head of Paid Service in consultation with the Section 73 and Monitoring Officer to enter into legal agreements for the schemes covered above.

1. Introduction

- 1.1** On 30th June 2020 the MCA was awarded £33.6m GBF to invest in 'shovel-ready' projects that will provide stimulus to local economies. The funds need to be defrayed by 31st March 2022 which allows an 18-month delivery window.

Guidance received from Government states that Sheffield City Region will be expected to deliver the agreed projects and any significant changes to the projects will be discussed and agreed with the Government in advance. All investment decisions must be undertaken in line with locally agreed audit and scrutiny arrangements.

This paper requests approval of two schemes subject to the conditions set out in the Appraisal Panel Summary Table. with a total value of £2.08m.

2. Proposal and justification

2.1 Goldthorpe Strategic Land Assembly

A grant of £0.580m is requested by Barnsley Metropolitan Borough Council for land acquisition and associated costs such as legal fees, site surveys and planning application fees for an employment site at Goldthorpe.

2.2 The project builds on the M1 Junction 36 Phase 2: Goldthorpe scheme which has been funded through LGF to make highways improvement works towards the eastern end of the M1 Junction 36 economic growth corridor. This GBF project will deliver the first stage of a three stage land assembly strategy and will provide a catalyst for securing up to 99.31 acres through stage 2. Stage 3 for the remaining 77 acres is part of the long term strategy.

2.3 The project is considered to have a good strategic fit with the SEP (Strategic Economic Plan) and RAP (Renewal Action Plan). The proposal aims to accelerate delivery of the wider economic development which is consistent with the aims of GBF. The project is estimated to deliver a Benefit Cost Ratio of 30:1 based on the GBF contribution. On this basis the GBF investment offers good value for money.

The project is considered able to deliver within the GBF timeframe, with some initial activity already underway. Planning permission for the new access roundabout to the site is expected to be submitted in June 2021 and acquisition of land expected to be completed in September 2021.

The project is recommended for approval with conditions of planning approval and completed procurement to satisfy before entry into contract.

2.4 Active Travel Bridge

A grant of £1.5m is requested by BMBC to deliver an active travel bridge over the railway linking Penny Pie Park and Pogmoor Recreation Ground to complement and enhance the delivery of the approved A628 Dodworth Road/Broadway Junction Improvement scheme. The bridge aims to open green spaces for local residents, improve a housing sites viability and provide a safe crossing point for school children and other members of the general public. The grant will cover fees, procurement and construction costs.

2.5 The project provides strategic fit with the RAP and SEP, planning to provide a contribution to the SEP around connecting people to jobs and offering healthy, safe, vibrant green places. The assessment has accepted that the bridge will positively contribute to marketing of the Barugh Green Road site and so will assist to unlock 73 housing units and 6,755 m² of floorspace. Overall this would represent a Benefit Cost ratio of 16.4 to 1. ON this basis the GBF investment offers good value for money.

2.6 The assessment considers the milestones and dependencies to be realistic, with key dependencies of achieving planning permission (expected December 2020) and formal agreement of Network Rail (expected July 2021).

2.7 The project is recommended for approval with conditions of planning approval and Network Rail agreement to satisfy before entry into contract.

3. Consideration of alternative approaches

3.1 The project considered a do minimum option of no further works and one alternative option of a smaller project within both business case. Both these options were discounted due to the lack of impact.

4. Implications

4.1 Financial

The £2.08m approved will assist with delivery against the GBF expenditure target of £33.6m. It is a requirement of the grant that funding must be fully spent by the end of the 21/22 financial year.

4.2 Legal

BMBC has undertaken legal advice over the wider schemes and considers that the investments are not state aid.

4.3 Risk Management

Delivery risks on the schemes overall costs are covered through conditions attached in the appendices. The main economic risks identified and considered around both proposals relate to low demand for the identified sites, lack of commercial space and low value. Risks and Issues management is reported quarterly to the MCA Executive as part of contract monitoring.

High risk schemes will continue to be monitored and any changes will be reported back to the Housing and Infrastructure and MCA.

4.4 Equality, Diversity and Social Inclusion

BMBC has a social value policy in which they commit to maximising value for money on a whole life basis. The tenders for work will encourage potential suppliers to identify social value benefits and projects will include social value outcomes within contractor agreements.

5. Communications

5.1 The business case for these GBF schemes presents opportunities for positive communications; officers from the MCA Executive Team will work with the relevant officers on joint communications activity at the appropriate time.

6. Appendices/Annexes

6.1 Appendix A – Goldthorpe Strategic Land Assembly Appraisal Panel Summary
Appendix B – Active Travel Bridge Appraisal Panel Summary

REPORT AUTHOR	Carl Howard
POST	Senior Programme Manager
Officer responsible	Gareth Sutton
Organisation	Sheffield City Region
Email	Gareth.sutton@sheffieldcityregion.org.uk
Telephone	0114 220 3442

Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references:

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Appraisal Panel Summary

Scheme Details

Project Name	Goldthorpe Strategic Land Assembly		
Grant Recipient	Barnsley Metropolitan Borough Council		
MCA Executive Board	Infrastructure	MCA Funding	£580,000
% SCR Allocation	36%	Total Scheme Cost	£1,610,759

Appraisal Summary

Project Description
<p>The M1 J36 Phase 2 Goldthorpe full SCRIF business case (initially approved 28 January 2019 followed by a deed of variation approved 8 January 2020), contained the delivery of 3 work packages to deliver the necessary highway improvement works towards the eastern end of the M1 J6 Economic Growth Corridor (Goldthorpe) necessary to facilitate the delivery of 72.9 ha of proposed employment land identified as site reference ES10, as per adoption of Local Plan January 2019.</p> <ol style="list-style-type: none"> 1) Work Package A (WPA) funded by SCRIF and BMBC is providing improvements to 3 existing roundabouts (Cathill, Broomhill and Wath Road) which will be completed by March 2021. This is funded through SCRIF and BMBC. The improvement works will ensure the highway network has the capacity to facilitate the anticipated traffic generated from the allocated employment site reference ES10. 2) Work Package B:(WPB) funded by BMBC is to establish agreements with landowners of ES10 employment sites to enable the site to be ready for an end commercial developer to build out the commercial units 3) Work Package C - is the work package that is referred to in this appraisal and will deliver a new access/roundabout to the ES10 employment site, and consists of the following activities: - <ol style="list-style-type: none"> i. Land Acquisition of 3rd party land (stage 1 of land assembly strategy) ii. Upfront due diligence and associated negotiation costs with Stage 1 land acquisition iii. Construction of new access/roundabout <p>Delivering Stage 1 of the Land Assembly Strategy will provide the catalyst for Stage 2 and Stage 3 of the land assembly strategy to be delivered. Stage 2 of the land assembly strategy will focus on securing part or all the 3 land parcels closest to the front of the site (A635) which is 99.31 acres. The acquisition of this quantum of land will ensure that BMBC are in control of allocated employment land that could be proactively marketed, redeveloped. The funding for stage 2 of the land assembly is contained within the Goldthorpe Towns Fund Investment Plan that is being submitted to MHCLG on 11th December 2020. Stage 3 of the land assembly strategy is a much longer-term strategy for the remaining 77 acres, furthest in location from the site access, to date no funding source has been identified.</p> <p>In addition, the employment site ES10, will be supported by a Masterplan Framework approved by the Council before the approval of any subsequent planning applications. The Masterplan Framework will ensure the ES10 site can be developed in a comprehensive manner, taking into account all infrastructure requirements.</p> <p>A grant of £580k is sought from SCR's Getting Building Fund and will pay for the following activities:</p> <ol style="list-style-type: none"> i. Land Acquisition & associated legal fees for completion of Stage 1 land assembly strategy as a part of delivering WPC ii. Necessary due diligence including site surveys, fees to support the planning application / delivery of the roundabout (Note: The GBF is not required to pay for the construction of the new access/roundabout).

Strategic Case

The Applicant has highlighted strong links between the proposed project and the SCRMCAs SEP and Renewal Action Plan. The evidence is presented against the three objectives of the RAP (Stronger, Greener, Fairer) and demonstrates a golden thread from the MCA's strategy, through local strategy and masterplans to the preferred scheme.

The Applicant has set out a series of SMART objectives. These are clear, comply with the SMART framework and are aligned closely to the core rationale for the project.

The Applicant has been clear on the consequences of the scheme not progressing, that *“the 3rd party land acquisition activity will not complete which will impede the delivery of the construction of the access roundabout and ultimately the indirect commercial development of the wider ES10 site.”*

In addition, *“should the scheme not secure GBF then the site may not be an attractive business proposition and the risk is that it will not be developed out in line with the overall delivery of the M1 J36 Phase 2 Economic Growth Programme.”*

The evidence presented makes clear the contribution that the scheme will make towards facilitating development at the ES10 site. It cannot be certain how much of the site would come forwards and when in the absence of GBF investment. At best it appears that the site would be delayed. At worst at least some proportion of development would be put at risk. As the intension of GBF was to accelerate delivery, the scheme is also inline with the purpose of the funding.

Value for Money

The scheme's value for money has been established using the Barnsley Growth Model (BGM). This model considers the attributable contribution of a range of Capital Programme schemes towards the delivery of commercial, residential and mixed-use development opportunities locally. The Applicant is assuming that Goldthorpe Strategic Land Assessment scheme will contribute 17% towards enabling site outcomes.

There is inevitably uncertainty surrounding the likely scale of development that can be attributed to the scheme. However, even if the proportion of ES10 site benefits were to be lowered significantly, it would be unlikely to compromise what would be a strong return on investment on the £580,000 proposed GBF grant.

Sensible values have been applied for displacement, leakage and multiplier effects. There is in inevitably some uncertainty surrounding the likely displacement rate. As for deadweight, any sensible changes to the central assumption on displacement of 50% are unlikely to bring the central BCR estimate of c.30 : 1 down to a point where a strong value for money return would be compromised.

We recommend that overall, the proposed project would represent strong value for money.

Risk

The applicant has set out what it reasonably believes to be the top five risks for the scheme, alongside sensible mitigating actions. Key for this approval is the requirement for planning approval and the successful negotiation of 3rd party land acquisition. Approval of the business case should be conditional on a successful planning approval and 3rd party land acquisition.

The key risks to the project in terms of the economic dimension are:

- Demand for and uptake of the ES10 site development.
- The value of employment located at the ES10 development
- Cost overruns: BMBC has committed to funding any cost overrun and so the risk to the SCRMCAs are minimised.

Delivery

The applicant has set out a clear project management and plan, highlighting:

- A clear governance and organisation structure, covering the BMBC Economic Strategy Programme Board, Barnsley Economic Partnership, the Strategic Sites Board and Strategic Sites Working Sub-Groups
- The Senior Responsible Officer and other key members of the delivery team.

The applicant has set out a clear and realistic set of delivery milestones including around the

- the planning application and approval
- construction of the roundabout.

There is a gap in the information on the timetable for the procurement of the roundabout works. This information should be provided by the scheme promoter and included in the business case before the contract is signed and included in the conditions of this approval.

State Aid

Based on advice from Pinsent Masons, the Applicant finds that the project, as it comprises the provision of general infrastructure, would not constitute State aid.

Recommendation and Conditions

Recommendation	Full award subject to conditions
Payment Basis	Payment on defrayal
Conditions of Award (including clawback clauses)	

The following conditions must be satisfied before contract execution.

Following the procurement of a contractor, BMBC to confirm the final tender price is in line with the FBC Financial Case.

Confirmation of the procurement timetable for the roundabout works

Confirmation of planning approval and the successful negotiation of 3rd party land acquisition

The following conditions must be satisfied before drawdown of funding.

The following conditions must be included in the contract

BMBC to work with the MCA to ensure suitable Monitoring and Evaluation is undertaken.

Record of Recommendation, Endorsement and Approval

Goldthorpe Strategic Land Assembly

Appraisal Panel Recommendation		Board Endorsement		MCA Approval	
Date of Meeting		Date of Meeting		Date of Meeting	
Head of Paid Service or Delegate	Ruth Adams Deputy CEX	Endorsing Officer (Board Chair)		Approving Officer (Chair)	
Signature		Signature		Signature	
Date		Date		Date	
S73 Officer or Delegate	Gareth Sutton Finance Director	Statutory Finance Officer Approval			
Signature					
Date					
Monitoring Officer or Delegate	Steve Davenport SCRMCA Solicitor				
Signature					
Date					
		Date:			

Appraisal Panel Summary

Scheme Details

Project Name	Active Travel Bridge		
Grant Recipient	Barnsley Metropolitan Borough Council		
MCA Executive Board	Infrastructure	MCA Funding	£1,500,000
% SCR Allocation	100%	Total Scheme Cost	£1,500,000

Appraisal Summary

Project Description

This scheme will deliver an Active Travel Bridge, as per the approved Proposed New Foot and Cycle Bridge cabinet report (Cab.22.7.2020/9), over the railway linking Penny Pie Park and Pogmoor Recreation Ground to complement enhance the delivery of the approved A628 Dodworth Road / Broadway Junction Improvement scheme (Cab.25.07.2018/15).



The Active Travel Bridge will facilitate access to a key development site in Barnsley's Local Plan. The Barugh Green Road site local plan reference MU1 covers 123.3 hectares and is suitable for housing. In the economic modelling we have assumed a 5% allocation of the benefits from the development can be attributed to the Active Travel Bridge as it enhances the site's viability. These attributed benefits include:

- 73 housing units unlocked; and
- 6,755 m² floorspace (Gross External Area).

The Active Travel Bridge opens up green space to residents in the town centre. It will link two existing greenspaces which are currently severed by the Sheffield / Huddersfield railway line. It will provide a safe crossing point which does not exist currently, for children going to and from Horizon Community College as well as the wider general public.

A grant of £1.5 million is sought from SCR's Getting Building Fund and will pay for the following activities:

- Planning Fees
- Consultant Design Fees
- Network Rail Approval Fees
- Procurement and associated costs
- Construction and associated cost

Strategic Case

The Applicant has highlighted strong links between the proposed project and the SCRMCA SEP and Renewal Action Plan.

The Applicant has set out two SMART short-term (delivery-focussed) objectives and five longer term SMART Objectives. These are clear, comply with the SMART framework and are aligned closely to the core rationale for the project.

The Applicant has been clear on the consequences of the scheme not progressing, that “the Active Travel Bridge will not be constructed and an opportunity to connect greenspace, build active travel infrastructure and deliver long-term health and economic benefits will be lost”.

The applicant has set out a clear ‘Do Nothing’, ‘Do Minimum’ and alternative option, highlighting the effects of not proceeding or investing in a smaller scale Arched Truss bridge. These options have been appropriately discounted.

Value for Money

A key consideration for this project is the level of benefits from the surrounding development which could be attributed to this intervention. The assessment required clarification from the project sponsor on how the footbridge plays a role in facilitating the develop of the Barugh Green Road site and the benefits that will be generated. BMBC has provided sufficient justification for the central assumption, to attribute 5% of benefits associated with the Barugh Green Road Development to the active travel bridge, based on:

- The contribution that the bridge will make to positively marketing the site
- contributions to Barnsley West Masterplan Framework, covering policies on accessibility, safe and sustainable transport links and green infrastructure
- findings from a site viability assessment.

Sensible values have been applied for displacement, leakage and multiplier effects.

The Applicant’s central estimate is that the scheme would deliver a BCR of 16.4 : 1, demonstrating excellent Value for Money. Moreover, the applicant has not assessed the health, social and wellbeing benefits associated with an increase in active mode transport or the associated reduction in CO2 emissions. As such we recommend that overall, the proposed project would represent strong value for money.

Compared to the original Getting Building Fund programme submission to Government, the business case has clarified the indirect job outcomes which the scheme would support in more detail. The Panel could consider placing Clawback on some or all of the job outcomes the business case proposes. As these outcomes were not indicated in the submission to Government it is recommended not to impose Clawback conditions.

Risk

The project appears to be feasible. The key dependencies are:

- Achieving planning permission – the planning application has been submitted and a positive decision is anticipated in December 2020.
- Formal approval from Network Rail – a Basic Asset Protection Plan (BAPA) has been agreed between Barnsley Metropolitan Borough Council and Network Rail and formal discussions are on-going. Network Rail’s formal agreement is expected by July 2021.

Release of GBF funding should be contingent on positive outcomes in both of these.

The key risks to the project in terms of the economic dimension are:

- Demand for and uptake of the Barugh Green Road site development
- The value of employment located at the Barugh Green Road development
- Uptake of active travel as a response to the provision of the footbridge
- Cost overruns: BMBC has committed to funding any cost overrun and so the risk to the SCRMCA are minimised.

The main delivery risk is associated to the temporary closure of the rail line to install the bridge. The Applicant states that “In the short-term during construction the train line will be temporarily closed but the work will be in accordance with Network Rail track possessions to minimise disruption”. This approach and the proposed mitigation is in line with normal practice for minimising any potential disruption to the rail line.

Delivery

The applicant has set out a clear project management and plan which include a clear and realistic set of delivery milestones, and timetabling for key dependencies.

The applicant has set out what it reasonably believes to be the top five risks for the scheme, alongside sensible mitigating actions. Pending planning approval and approval from Network Rail, the proposed scheme is feasible and deliverable.

The applicant has set out clear plans for monitoring and evaluating the delivery of the scheme. It is recommended that the applicant confirms that it will monitor the delivery of core outputs and impacts as set out in the application.

State Aid

Based on advice from Pinsent Masons, the Applicant finds that the project, as it comprises the provision of general infrastructure, would not constitute State aid.

Recommendation and Conditions

Recommendation	Full award subject to conditions
Payment Basis	Payment on defrayal
Conditions of Award (including clawback clauses)	

The following conditions must be satisfied before contract execution.

Confirmation of:

- Achieving planning permission – the planning application has been submitted and a positive decision is anticipated in December 2020.
- Formal approval from Network Rail – a Basic Asset Protection Plan (BAPA) has been agreed between Barnsley Metropolitan Borough Council and Network Rail and formal discussions are on-going. Network Rail’s formal agreement is expected by July 2021.

The following conditions must be satisfied before drawdown of funding.

Following the procurement of a contractor, BMBC to confirm the final tender price is in line with the FBC Financial Case.

The following conditions must be included in the contract

BMBC to work with the MCA to ensure suitable Monitoring and Evaluation is undertaken.

Record of Recommendation, Endorsement and Approval

Active Travel Bridge

Appraisal Panel Recommendation		Board Endorsement		MCA Approval	
Date of Meeting		Date of Meeting		Date of Meeting	
Head of Paid Service or Delegate	Ruth Adams Deputy CEX	Endorsing Officer (Board Chair)		Approving Officer (Chair)	
Signature		Signature		Signature	
Date		Date		Date	
S73 Officer or Delegate	Simon Tompkins Finance Manager	Statutory Finance Officer Approval			
Signature					
Date					
Monitoring Officer or Delegate	Steve Davenport SCR CA Solicitor				
Signature					
Date					

HOUSING AND INFRASTRUCTURE BOARD7th January 2021**SOUTH YORKSHIRE FLOOD PROGRAMME AND CATCHMENT BASED PLAN****Purpose of Report**

To update the Board on South Yorkshire's flood risk priorities and consider the scope of a South Yorkshire wide catchment plan.

Thematic Priority

Secure investment in infrastructure where it will do most to support growth.

Freedom of Information

This paper will be available under the Combined Authority Publication Scheme.

Recommendations

The Board is asked to:

1. Note the progress on South Yorkshire's flood priority programme and the next steps in this work;
2. Comment on the scope for preparing a South Yorkshire wide catchment based flood plan.

1. Introduction

- 1.1** Following the November 2019 floods, the Mayor and South Yorkshire Local Authorities Leaders jointly submitted a Business and Infrastructure Resilience Flood Priority Programme for South Yorkshire with an investment ask of £271m to protect over 2,800 businesses and 10,300 homes. The Programme was shaped by lessons learned from the flooding in November and was designed to invest in new infrastructure and natural flood management measures to mitigate this type of flood event from happening again.
- 1.2** Since then discussions have taken place between the Mayor/Leaders and the Government which culminated in a South Yorkshire Flooding Roundtable hosted by the Secretary of State on the 8th October 2021.
- 1.3** This report provides an update of progress in developing the Programme further and outlines the Scope to prepare a Catchment Wide Plan for South Yorkshire that would set out a new integrated approach to future flood policy and investment for South Yorkshire.

2. Proposal and justification

Government Investment through Grant in Aid

- 2.1** The Government announced a doubling of investment for flood defence schemes, known as Grant in Aid (GiA), in its March 2020 budget. Nationally, this will see £5.2 billion of investment over the next 6 year programme between April 2021 and to March 2027. In light of this, the Environment Agency (EA) has been working with local authorities to refresh its spending programme for South Yorkshire. The programme will take account of changes in local projects and reflect South Yorkshire's Flood Priority Programme as closely as possible, within the conditions set by Government.
- 2.2** Current proposals would see around 100 flood schemes implemented in total in South Yorkshire, with an estimated value of around £420 million. Projects range from small scale drainage works and property level protection measures to large scale flood defence schemes, such as Rotherham to Kilnhurst (£24 million) and the Upper Don (£38 million). The EAs programme incorporates 26 of the 27 South Yorkshire Priority Programme (Annex 1 sets out the 27 Priority Schemes) schemes including work to address severely flood affected areas like Bentley and Fishlake, as well as a £40million Nature Based Solutions programme covering the whole Don catchment.
- 2.3** The timetable for finalising this new programme should see completion early in 2021 when more details will be available on all the funding available and the sequencing of this investment over the six year period. The programme is then refreshed each year to take account of changes to projects, manage emerging risks and capitalise on any new opportunities.

Partnership Funding

- 2.4** Restrictions placed on the way GiA is calculated for individual flood schemes will mean that many of South Yorkshire's priorities will not be fully funded through Government investment, meaning that wider 'partnership funding' will need to be sought. This shortcoming of the GiA process has been the subject of lobbying by the Mayor and Leaders over the Summer; for example, an additional £16 million of additional 'booster' funding was announced by Government in July to help implement work on two of the Priority Programme schemes in the Upper Don area.
- 2.5** However, this still leaves many other schemes with additional funding requirements before they can be fully implemented. Latest analysis suggests that even with the allocation of GiA (to be confirmed in early 2021), the South Yorkshire Priority Programme schemes are likely to have a remaining cumulative funding gap of around £125m in total.
- 2.6** Following the Flooding Roundtable in October with the Secretary of State, the Mayor and Leaders submitted a package of 'shovel ready' schemes (could start on site within two years) to the Secretary of State for funding support, which it was proposed would be supplemented by £5.5m of MCA investment. A response on this proposal from the Secretary of State is awaited.

Catchment wide plan for South Yorkshire

- 2.7** The development of the South Yorkshire flood priority programme provides a strong basis for further planning and development of joined up flood mitigation and adaptation activity at the South Yorkshire scale. Working in partnership with the Environment Agency, local authorities and other stakeholders it is proposed to build on the momentum of the Priority Programme by creating a new Catchment Wide Flood Plan for South Yorkshire.

- 2.8** The Plan would set out an integrated holistic policy and investment approach to addressing future flood risks across South Yorkshire, and the collective actions to respond to the climate and environment emergency. It will provide a strong, strategic level ambition to not only tackle the causes of flooding, but also the symptoms, and will aim to do this in a way that benefits all communities in South Yorkshire. The Plan provides an opportunity to do things differently and become a national example of innovation and excellence.
- 2.9** Annex two sets out an early draft Scope for preparing the Plan, and its overall aims and content for comment and discussions by the Board.

3.0 Next Steps

- 3.1** The Environment Agency investment programme is anticipated to be agreed and published by end of March 2021, with annual reviews thereafter.
- 3.2** Work on the Catchment Plan is being led by the Environment Agency, in conjunction with the MCA Executive, local authorities and other stakeholders. Any comments by the Board on the Scope of the Plan will be built into the preparing the Plan.
- 3.3** The aim in the first instance will be to develop a draft Plan by early Summer, with key milestones being reported to future meetings of this Board for input and comment.

4. Consideration of alternative approaches

- 4.1** The process for allocating flood Grant in Aid is set by DEFRA and is therefore one which the Environment Agency and local authorities are required to follow. The Mayor and Leaders are continuing to lobby Government to ensure that this process is as effective as possible in addressing the needs and priorities of South Yorkshire priorities, and to secure additional funding critical to ensuring the floods of November 2019 are not repeated.
- 4.2** Without the commitment to prepare a Catchment Plan for South Yorkshire, the alternative would mean that future investment in flood schemes would continue to be addressed on an individual scheme basis with little consideration of wider strategic opportunities and needs; including the role that other stakeholders or interventions can play in reducing flood risk across South Yorkshire.

5. Implications

5.1 Financial

As noted above, there will be funding gaps for the South Yorkshire Priority Programme schemes and Investment through GiA will require other forms of partnership funding to be identified. This is sought through the Environment Agency's programme. Leaders and the Mayor have also indicated that the MCA will commit £5.5 million where this can help to leverage additional Government funding.

Resources and funding for preparing the Catchment Plan is largely being provided by the EA. The MCA Executive team will be supporting the preparation of the Plan through 'in-kind' contributions.

5.2 Legal

There are no legal implications arising from this report.

5.3 Risk Management

Individual flood risk schemes have their own risk log which is managed by the Environment Agency or lead local authority. In addition to these, there are a number of shared risks to

delivering the priority schemes and developing a more strategic approach through the catchment plan. These are:

- A lack of political will from key stakeholders to support collaboration and ensure flood risk is a shared responsibility across all stakeholders.
- A lack of resources to fund priority schemes and other interventions that can reduce flood risk as well as the causes of flooding.
- A lack of capacity within the MCA, local authorities and other partners and stakeholders to develop a joint catchment-based plan.
- Reputational risks associated with failing to work collaboratively on flood risk.

5.4 Equality, Diversity and Social Inclusion

There are no equalities implications arising from this report.

6. Communications

6.1 Communicating on GiA is managed by the Environment Agency, with work by local authorities to communicate directly with affected communities on individual schemes.

A wider communications plan will need to be prepared for the Catchment Plan as part of its preparation, and the MCA Executive Communications Team will be involved in this work.

7. Appendices/Annexes

7.1 Annex 1 – South Yorkshire Priority Programme Schemes

Annex 2 – Catchment Based Plan Scope

REPORT AUTHORS	Garreth Bruff
POST	Senior Programme Manager
Officer responsible	Mark Lynam
Organisation	Sheffield City Region Executive Team
Email	Mark.Lynam@sheffieldcityregion.org.uk
Telephone	0114 2203412

Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references:

ANNEX 1: SY 27 Priority Projects

Sheffield:

Sheffield led:

1. Blackburn Brook Flood Alleviation Scheme
2. Sheaf Catchment Flood Alleviation Scheme*
3. Upper Don Flood Alleviation Scheme

Environment Agency led:

4. Upper Don Reservoir Storage
5. Nature Based Solutions Programme in Upper Don

Rotherham:

Rotherham led:

6. Rotherham To Kilnhurst Flood Alleviation Scheme*
7. Parkgate Flood Alleviation Scheme
8. Catcliffe Pumping Station
9. Eel Mires Dike Flood Alleviation Scheme Flood Alleviation Scheme
10. Rotherham Culvert Renewal Programme

Environment Agency led:

11. Don Catchment Regulators
12. Nature Based Solutions Programme in Mid Don (Rotherham and Barnsley)
13. Whiston Brook Flood Alleviation and Storage

Doncaster:

Doncaster led:

14. Bentley Flood Alleviation Scheme*
15. Conisbrough Natural Flood Management*
16. Tickhill Natural Flood Management*
17. Doncaster Borough Wide Surface Water Alleviation Scheme*
18. Fishlake Flood Alleviation Scheme

Environment Agency led:

19. Nature Based Solutions Programme in Lower Don
20. Refurbishment and Replacement of Lower Don Embankment
21. Wheatley Park Embankment Refurbishment
22. St Mary's Bridge Wall Refurbishment*

Barnsley

Barnsley led:

23. Lundwood Flood Alleviation Scheme*
24. Barnsley Culvert Programme*
25. Worsborough Reservoir
26. Church Street, Darton

Environment Agency led:

- Nature Based Solutions Programme in Mid Don (Barnsley and Rotherham) (Repeat of 12)

South Yorkshire Wide

Environment Agency led:

27. South Yorkshire Catchment Plan (Barnsley, Rotherham, Sheffield and Doncaster)

*** Denotes a Shovel Ready Project**

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ANNEX TWO: SCOPE OF CATCHMENT BASED PLAN (DRAFT)

1. OVERALL AIM

To develop and agree a South Yorkshire wide Catchment Plan, bringing together key stakeholders and priorities to build a climate resilient region, provide a compelling programme for investors and strengthen the capacity to act together over the long term.

The Plan will build on the experience of developing the Don Catchment Flood Management Plan (2010), but focus on South Yorkshire and encompass a much broader scope of issues related to flooding, water management and climate change.

2. GEOGRAPHY

The Plan will cover the whole of South Yorkshire, i.e. the four local authority districts of Barnsley, Doncaster, Rotherham and Sheffield.

This area is predominantly the catchment of the River Don. The River Don flows from its headwaters in the Peak District, through all four South Yorkshire districts, before joining the Humber. The Don's major tributaries are the Loxley, the Rivelin, the Sheaf, the Rother and the Dearne.

However, South Yorkshire also includes some areas which fall outside the Don catchment (e.g. Laughton Common) and within the River Trent catchment area.

3. SCOPE

Based on early discussions with local authorities, the Plan will need to encompass a range of themes or aims including:

- a) Climate emergency response – i.e. working with the geography of SY to reduce the risk of flooding at source and build climate resilience. Key points
 - focus on NBS and NFM measures as a starting point
 - clear understanding of the role of different places in managing water/food risk
 - habitat creation, balancing ponds, water storage, leaky dams, etc
 - link to planning system, i.e. SUDs, green roofs and walls, etc

- b) Smart investment – i.e. data driven investment that is informed by modelling to ensure that the benefits of physical flood risk infrastructure is located in areas that maximise benefits for the whole of the catchment. Key points:
 - River modelling (future climate risk scenarios)
 - future proofing investment
 - prioritising investment, i.e. risk based analysis to ensure investment is targeted for greatest impact
 - utilise all sources of investment, i.e. not just GiA but transport spending, employment and housing development to benefit water management/flood risk

- c) Technology and operational management – i.e. building the capacity of local authorities and other Risk Management Authorities to work together more effectively on an operational basis. Key points:
- relationship building, i.e. regular meetings, sharing of information, best practice, data and experience (the data lake)
 - transparency, i.e. clarity on key interventions and their role in the wider investment
 - greater use of technology and live data through “internet of things”
 - joining up telemetric data systems across whole of SY
 - sharing of resources, expertise and capacity across local authorities and other RMAs to speed up implementation
- d) Community engagement and resilience – i.e. a joined up and more transparent approach to build more resilient communities. Key points:
- Elected member engagement and leadership
 - Pro-active and consistent comms
 - working through (not duplicating) local flood forums or partnerships
 - traditional property level resilience, but also link to housing retrofit for energy/climate change

4. OUTCOMES

Outcome measures will include

a) Key measures from the South Yorkshire Investment Programme:

- Homes and Businesses better protected
- Jobs protected and created
- Key Infrastructure protected
- Growth area investment
- Economic benefits
- Habitat created

b) Wider outcomes:

- Employment Skills
- Habitat creation
- Carbon capture/reduction
- Water quality (WFD)
- Wider funding and investment
- Housing retrofit

HOUSING AND INFRASTRUCTURE BOARD

7TH JANUARY 2021

INFRASTRUCTURE PERFORMANCE DASHBOARD

Purpose of Report

This paper and accompanying performance dashboard provide board members with up to date performance information on the Infrastructure programme delivered on behalf of the LEP and MCA

Thematic Priority

Secure investment in infrastructure where it will do most to support growth.

Freedom of Information

This paper is not exempt from FOI requests and will be published in line with the Combined Authority Publication Scheme.

Recommendations

The Board are asked to:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk.

1. Introduction

- 1.1 Performance dashboards for the Infrastructure programme of the LEP and MCA are attached for members to review.

2. Proposal and justification

- 2.1 The following is a summary of performance by programme.

2.2 Infrastructure

Further programme detail is provided in **Appendix 1a**
 A full performance dashboard is provided at **Appendix 1b**

The Infrastructure programme is now in the fifth year of a 5-year initiative to grow the economy in the Sheffield City Region and the schemes within the programme are continuing to deliver and contribute to the outputs/outcomes required to support the overarching goals of the Strategic Economic Plan 2015-2025.

The Strategic Economic Plan 2015-2025 (SEP) valued the package offered by the SCR Infrastructure programme at £596m, and SCR asked for a 36% match funding

contribution from government, a minimum £217m for the period 2015-2021 with £29.2m in 2015/2016.

The measure for success for the programme is the contribution of 24,000 jobs to the SEP's overall ambition of 70,000 jobs, contributing £5,300m to the SEP's overall higher productivity ambition of £3,100m GVA by 2024 and unlocking the delivery of over 14,000 houses

The SCR is continuing to complete the delivery of the Infrastructure package of investment that currently comprises of 49 schemes, Table 1 shows the status of each in terms of their position within the SCR assurance framework together with the total value of SCR Local Growth Fund attributed to each. One pipeline scheme with a value of £1.3m has moved to pending contract during the Q2 reporting period. No projects have withdrawn from the programme during Q2 and there are no projects in the pipeline.

Table 1: Scheme Status

Status	No. of Schemes	£ LGF Fund Value (Baseline)
Complete	24	£99,194,818
In Delivery	24	£112,911,479
Pending Contract	1	£1,300,000
Pipeline	0	0
Total	49	£213,406,297

Performance Summary

Outputs/ Outcome

Table 2 illustrates how the Infrastructure Programme outputs/ outcomes are currently performing based on the Q2 2020/21 performance reports returned by the Scheme Promoters. The baseline figure is taken from figures defined in either a business case or part of the contracted funding agreement.

Table 2 Output/Outcome Performance

Outputs/Outcome	Baseline	Actual to Date
Jobs Created	47,060	6,313
Housing Units	8,057	889
Newly Built Road (km)	15	11
Commercial Floorspace (m2)	1,361,879	401,307
Reduced Flooding (m2)	23,588	2,581

There has been continued good progress in the creation of jobs, increasing by 602 on the previous reporting period figure to 6,313 with the programme on target to surpass the 24,000 as stated in the SEP 2015-25 by 2024. The total number of housing units created to date is 889 and increase of 308, taking the current anticipated housing units to 8,057. The total kilometres of new road anticipated has remained at 15km, with floorspace also increasing significantly from 373,384m2 to 401,307m2 during the Q2 reporting period. Flooding outcomes/output figure has remained consistent across the quarters.

Management Action

Three schemes have indicated that the impact of Covid will mean that they are at a high risk of not meeting their spend target for the year and therefore submitted change requests to slip a proportion of their claims into 2021/22. The Change Requests were approved by the MCA on the 16th November 2020. A further two projects have been identified as being at Amber/Red Risk due to the delays incurred as a result in the COVID 19 pandemic. A total of twelve projects have been identified as being at amber risk.

Monthly reviews with all project partners are being undertaken with regards to the impact of the COVID 19 crisis and all red, red amber risks on spend, delivery and outcome profiles, with change control applied as necessary.

2.3 GBF (Getting Building Fund)

£33.6m GBF funding was awarded to the MCA in June 2020 for 14 'shovel ready' projects, to be spent by March 2022. If the two projects for consideration at this meeting are approved then eight projects of the fourteen will have gained approval, with the remaining six projects expected for a decision at the end of the financial year/early 2021/22. The first project approved is due to drawdown against its funding allocation this financial year and therefore GBF dashboards will be presented at following meetings.

2.4 Housing

The agenda item 7 provides a full update on the progress of the Housing Fund (Brownfield). A dashboard will be presented at a future meeting alongside OPE and LGF Housing Fund.

3. Consideration of alternative approaches

- 3.1** The Performance Dashboard is the third of data for the Thematic Boards and reflects the feedback taken from the meeting. Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

4. Implications

4.1 Financial

LGF – Allocations must be spent within the funding year, therefore all approved schemes which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

4.2 Legal

Funding Agreements are in place for all schemes/programmes where the MCA is the accountable body, where appropriate they include payment clauses linked to performance.

4.3 Risk Management

Risks on all schemes are recorded in a scheme Risk Register and mitigation actions are reviewed and escalated as appropriate. Risks are incorporated into the individual thematic dashboards to enable members further oversight.

4.4 Equality, Diversity and Social Inclusion

All schemes promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

5. Communications

- 5.1** All existing schemes form part of the organisation's communication plans.

6. Appendices/Annexes

- 6.1** Appendix 1a - Infrastructure Programme Summary
Appendix 1b - Infrastructure Dashboard

REPORT AUTHOR Peter Hague
POST Programme Management Officer - Programme and Performance Unit

Director responsible Gareth Sutton
Organisation SCR Executive
Email Gareth.sutton@sheffieldcityregion.org.uk
Telephone 0114 2203442

Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Scheme Name:	Infrastructure			
Funder:	Local Growth Fund			
Programme value:	£214,016,306			
Deliverers and Contract Values:	Promoter	Projects	Funding	Status
	Barnsley MBC	Better Barnsley Town Centre Retail and Leisure Development/ Glassworks	Complete	£7,430,000
	Barnsley MBC	Junction 36 Strategic Site Acquisition	Complete	£109,000
	Bassetlaw DC	Harworth and Bircotes Step Change Programme Road Improvements	Complete	£450,000
	Bassetlaw DC	Worksop site delivery and Vesuvius scheme	Complete	£500,000
	Bassetlaw DC	Worksop Phase 2a	Complete	£1,246,440
	Bassetlaw DC	Bassetlaw Employment Sites – Retford	Complete	£725,000
	Chesterfield BC	Peak Resort	Complete	£2,900,000
	Derbyshire CC	Seymour Link Road	Complete	£3,780,000
	Doncaster MBC	Doncaster Urban Centre - Colonnades	Complete	£2,280,000
	Rotherham MBC	A618 Growth Corridor	Complete	£759,000
	Rotherham MBC	Forge Island	Complete	£1,500,000
	SCRUDF	EZ Funds	Complete	£5,000,000
	Sheffield CC	Purchase of the Advanced Manufacturing Park (AMP) Technology Centre	Complete	£7,550,000
	SCRUDF	SCR Property Intervention Fund	Complete	£8,119,902
	SCRUDF	SCR JESSICA Loan	Complete	£15,000,000
	Sheffield CC	AMRC Lightweighting Centre Phase 1	Complete	£10,000,000
	Sheffield CC	Olympic Legacy Park Infrastructure Works	Complete	£4,899,000
	Sheffield CC	Grey to Green Phase 1 - Sheffield Riverside Business District	Complete	£2,464,000
	Sheffield CC	University of Sheffield Campus - Phase 1	Complete	£2,891,923
	Sheffield CC	Central Retail - SRQ	Complete	£3,514,000
	SYPTe	BRT(N)	Complete	£4,015,087
	Chesterfield BC	Chesterfield Waterside	Complete	£2,696,896
	Doncaster MBC	Doncaster Urban Centre - Waterfront West	Complete	£750,000
	Barnsley MBC	Superfast South Yorkshire	Complete	£10,614,570
	Barnsley MBC	M1 Junction 36 – A6195 Dearne Valley Economic Growth Corridor (Phase 1 Hoyland)	In Delivery	£15,708,075
	Bassetlaw DC	Worksop Phase 2 b	In Delivery	£1,150,560
	Bassetlaw DC	Harrison Drive, Langold	In Delivery	£135,000
	Chesterfield BC	Northern Gateway	In Delivery	£5,830,000
	Doncaster MBC	St Sepulchre Gate Ph.1 & 2	In delivery	£7,500,000
Doncaster MBC	Yorkshire Wildlife Park	In Delivery	£5,000,000	
Doncaster MBC	DSA Capacity Expansion - Loan	In Delivery	£3,500,000	
Doncaster MBC	Doncaster Urban Centre - The Civic & Cultural Quarter (CCQ)	In Delivery	£635,000	
Doncaster MBC	DN7 Unity - Hatfield Link Road	In Delivery	£12,545,000	
Doncaster MBC	Finningley and Rossington Regeneration Route Scheme - Phase 2 (FARRRS)	In Delivery	£9,100,000	

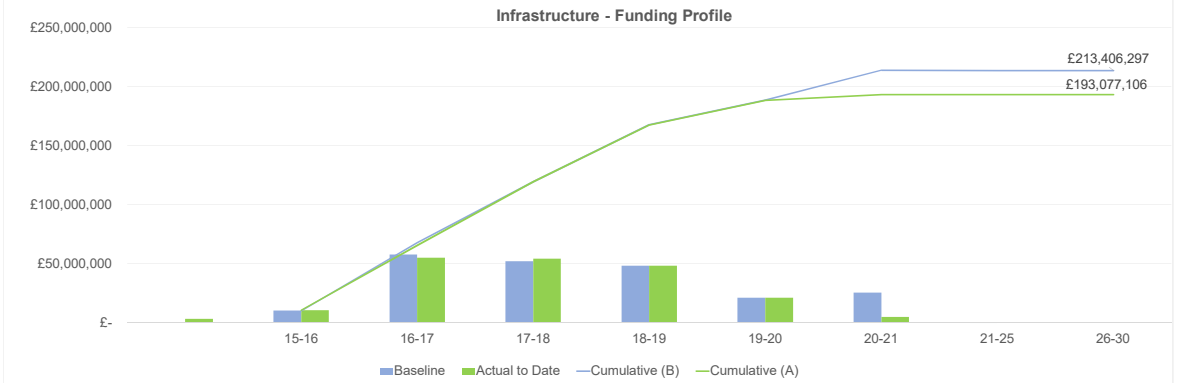
	Doncaster MBC	Doncaster Urban Centre - Markets Ph1	In Delivery	£3,189,000
	Doncaster MBC	Doncaster Urban Centre - Quality Streets	In Delivery	£1,350,000
	Rotherham MBC	Gullivers Infrastructure	In Delivery	£1,500,000
	Sheffield Hallam	National Centre of Excellence for food Engineering - NCEFE	In Delivery	£618,704
	Sheffield CC	Parkwood Ski Village	In Delivery	£4,800,000
	Sheffield CC	Knowledge Gateway	In Delivery	£4,115,000
	Sheffield CC	Upper Don Valley Flood Alleviation Scheme	In Delivery	£3,460,000
	Sheffield CC	G2G 2 - Castlegate	In Delivery	£3,320,000
	Sheffield CC	Inner Ring Road	In Delivery	£3,787,000
	Barnsley MBC	Digital Media Centre 2	In Delivery	£2,125,549
	Barnsley MBC	M1 Junction 36 – A6195 Dearne Valley Economic Growth Corridor (Ph. 2 Goldthorpe)	In Delivery	£7,324,000
	Barnsley MBC	M1 J37 Phase 1 - Claycliffe	In Delivery	£1,171,372
	Doncaster MBC	DSA Capacity Expansion – Loan	In Delivery	£5,020,600
	Barnsley MBC	M1 Junction 37 Ph2 –Economic Growth Corridor (Claycliffe)	In Delivery	£10,636,628
	Rotherham MBC	Forge Island Phase 2	Pending Contract	£1,300,000
Timescale:	2015- 2021			
Geography covered:	All South Yorkshire			
Description:	To deliver economic growth and jobs across the region by working in partnership with the regions Local Authorities and Private Sector Businesses. Securing investment in infrastructure where it will do the most to support growth, including providing access to key markets outside the City Region, unlocking key development opportunities and ensuring that the local actions contribute to the overarching goals of the Strategic Economic Plan			
Target Beneficiaries:	Local Authorities and Private Sector Businesses across the Sheffield City Region			
Outputs (2015-2020 Programme):				
Q2 2020-21				
24 projects claimed all their LGF funding allocation to the value of £99,194,818.				
Key Outputs delivered to date:		No.	Additional Outputs delivered to date:	
• Jobs Created (No.)		6,313	• Length of Road Resurfaced (km)	14
• Housing Units (No.)		889	• Commercial Area of reclaimed/redeveloped land (Ha)	25
• Newly Built Roads (km)		11	• Commercial Floorspace refurbished (m2)	7,344
• Commercial Floorspace Created (m2)		401,307	• Commercial broadband access (m2)	111,585
• Reduced Flooding (m2)		2,581		

Financial Progress

Local Growth Funding	In Contract	Pending Contract	Projects (No.)	Total	Complete	In delivery	Pending Contract	Pipeline
£217,000,000	£212,106,297	£1,300,000	49	£ 213,406,297	£99,194,818	£112,911,479	£1,300,000	0

Local Growth Fund	This Quarter	Financial Year								Total
		15-16	16-17	17-18	18-19	19-20	20-21	21-25	26-30	
Baseline		£10,042,790	£57,466,086	£51,875,182	£48,140,527	£20,974,821	£25,253,719	-£346,828	£0	£213,406,297
Actual to Date	£ 3,091,461	£10,454,176	£54,928,515	£53,951,358	£47,992,757	£21,007,926	£4,742,373	£0	£0	£193,077,106
Forecast		£0	£0	£0	£0	£0	£17,467,655	£3,181,861	£0	£20,649,516
Variance		£411,386	-£2,537,571	£2,076,176	-£147,770	£33,105	-£3,043,691	£3,528,690	£0	£320,325
% Progress		104%	96%	104%	100%	100%	19%	0%	0	90%

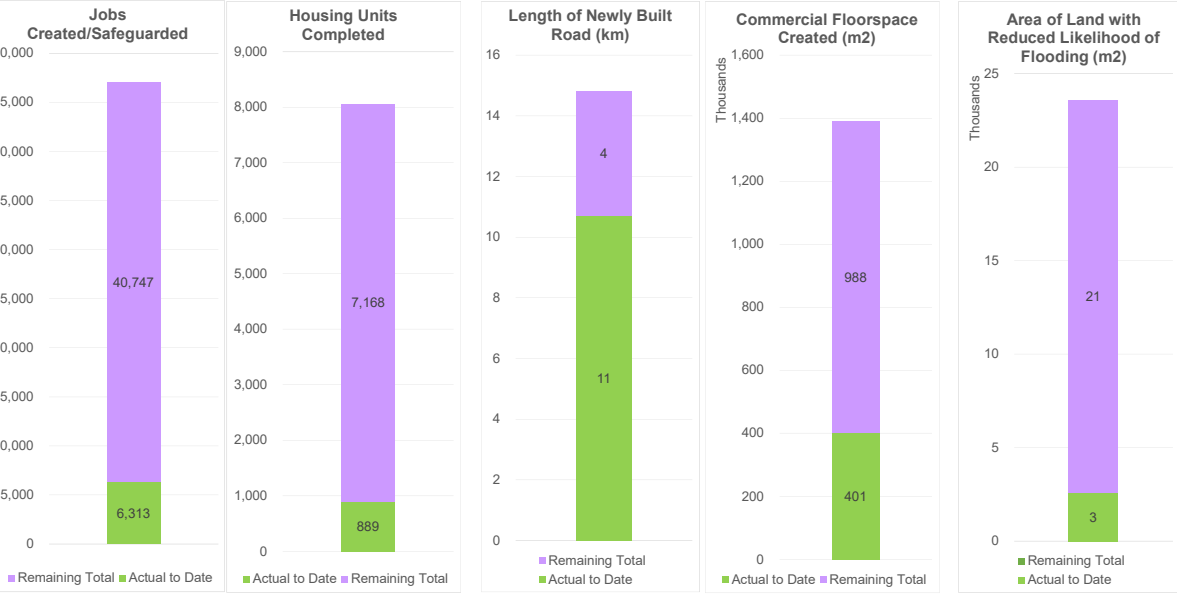
Financial Progress Comments:
 The indicative Local Growth Funding figure allocated for the Infrastructure Programme as defined in the Strategic Economic Plan 2015-2025 is £217,000,000 and value of the current programme is £214,016,306.
 The current financial profile shows a Infrastructure LGF commitment of £213,406,297 across 49 projects, with a further project progressing from the pipeline to pending contract. No projects have been withdrawn from the programme during Q2 2020/21.
 A total of £3,091,461 has been paid in Q2 2020-21, this represents 12% of the baseline for this financial year.



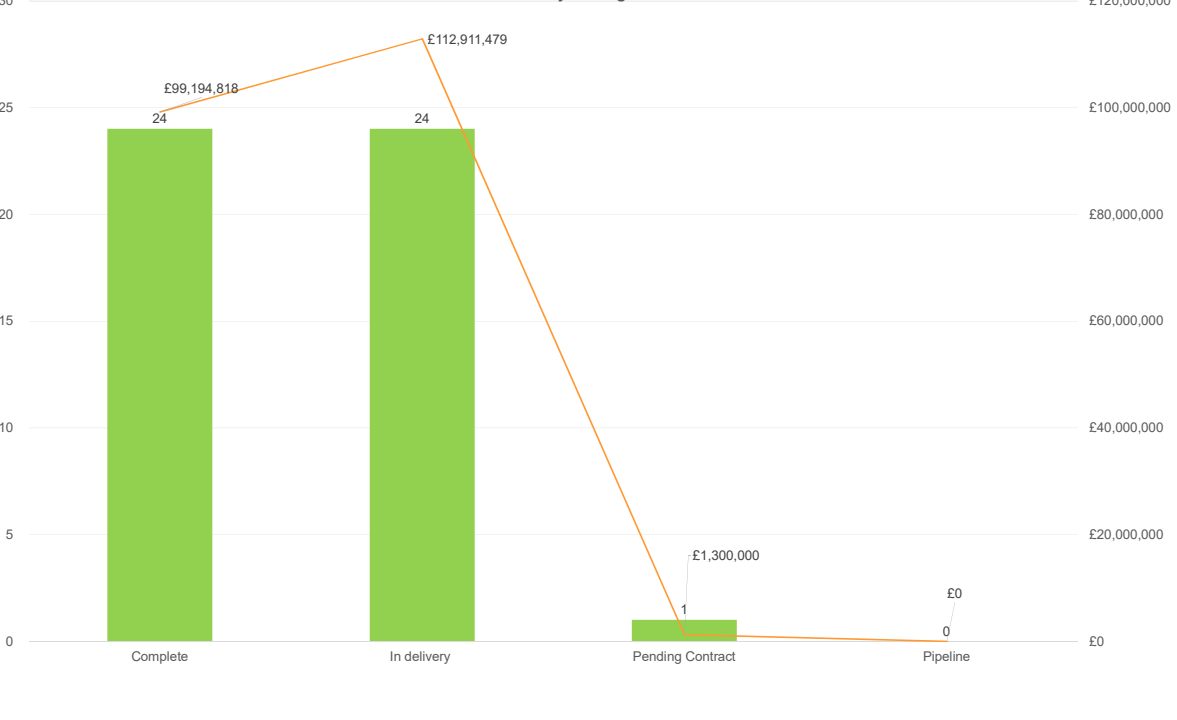
Outputs / Outcomes

	This Quarter	Financial Year								Total
		15-16	16-17	17-18	18-19	19-20	20-21	21-25	26-30	
Jobs Created/Safeguarded										
Baseline	-	633	828	1,435	3,523	4,303	5,940	22,768	7,630	47,060
Actual to Date	-	82	175	850	2,366	2,482	358	0	0	6,313
Forecast	-	0	0	0	0	0	5,566	24,030	6,317	35,913
Variance	-	-551	-653	-585	-1,157	-1,821	-16	1,262	-1,313	-4,174
% Progress	-	13%	21%	59%	67%	58%	6%	0%	0%	13%
Housing Units Completed										
Baseline	-	0	50	125	414	912	4,572	1,984	0	8,057
Actual to Date	-	0	0	25	480	320	37	27	0	889
Forecast	-	0	0	0	0	0	3,881	2,119	0	6,000
Variance	-	0	-50	-100	66	-592	-654	162	0	-1,168
% Progress	-	-	0%	20%	116%	35%	1%	1%	-	11%
Length of Newly Built Road (km)										
Baseline	-	0	4	0	3	2	4	2	0	15
Actual to Date	-	0	4	2	3	2	0	0	0	11
Forecast	-	0	0	0	0	0	4	0	0	4
Variance	-	0	0	2	0	0	0	-2	0	0
% Progress	-	-	100%	-	100%	100%	0%	0%	-	72%
Commercial Floorspace Created (m2)										
Baseline	-	0	12,090	25,028	83,328	55,581	58,205	838,406	289,241	1,361,879
Actual to Date	-	0	12,090	788	229,131	131,375	0	0	0	401,307
Forecast	-	0	0	0	0	0	247,895	970,090	120,565	1,338,549
Variance	-	0	0	-24,240	145,803	75,794	189,690	131,684	-168,676	377,977
% Progress	-	-	100%	3%	275%	236%	0%	0%	0%	29%
Area of Land with Reduced Likelihood of Flooding (m2)										
Baseline	-	0	2,581	0	0	0	20,000	0	1,007	23,588
Actual to Date	-	0	2,581	0	0	0	0	0	0	2,581
Forecast	-	0	0	0	0	0	20,000	0	1,007	21,007
Variance	-	0	0	0	0	0	0	0	0	0
% Progress	-	-	100%	-	-	-	0%	-	0%	11%

Outputs / Outcomes Comments: The table indicates that the projects that are progressing or that have been completed have started to deliver the key outputs and outcomes. Good progress continues to be made in the creation of jobs, increasing by 820 from 5,711 to 6,513 since the last reporting period Q1 2020/21. The 46,542 jobs anticipated in Q1 has increased to 47,060, still higher than the 24,000 SCR target as stated in the SEP 2015-25. The revised total number of housing units anticipated has increased slightly from 7,785 to 8,057. There has been an increase in the amount of commercial floorspace created from 373,384 m2 in Q1 to 401,307m2 in Q2 2020/21. The new road and flooding outcomes/output figures have remained consistent across the quarters.



Project Stages



Risk Log

Risk No.	Risk Event	Consequence	Mitigation	Likelihood (1-5)	Impact (1-5)	Score (1-25)
1	Significant cost escalation across some projects making them unaffordable/ poor value for money.	Potential for project(s) to be taken out of the programme.	Monthly review of projects and an acceptable level of over programming.	2	4	8
2	Ongoing in year slippage of LGF could effect the ability of SCR to attract future funding.	Extra pressure on the programme to deliver to project funding profile.	Monthly project reviews with promoters and initiate a monthly claims process in the final year of the programme. (review in light of)	1	5	5
3	Incapable of unlocking the Housing Units required as defined in the Strategic Economic Plan 2015 -25.	Failure to deliver the housing infrastructure required to support the needs of local businesses and to grow our private sector.	Monthly review of outputs across all projects in delivery across the programme	2	3	6
4	Projects unable to deliver in time for the end of the programme.	Extra pressure on the programme to deliver within the timeframe set by MHCLG.	Monthly review of projects with promoters and the provision of SCR support to help projects to deliver in order to defray funds within the timeframe of the programme.	1	3	3
5	Risk to the programme as a result of Covid 19 pandemic	Delays to project completions and the delivery of project outcomes.	Month review with promoters. Contractors are working within the Government guidelines provided around the use of PPE, social distancing, cleaning of the workplace and rigorous workforce management.	4	3	12

Risk Assessment
Risk Assessment Comments:
 The key risks are those associated with failing to deliver projects and the defrayal of funding allocations within the time frame of the LGF programme. This could lead to the loss of LGF funding in year due to project slippage. Consequently, the programme fails to maximise on its investment in terms of delivering the desired outputs and outcomes in support of the SEP. This could potentially impact on the ability of SCR to attract future capital funding. The pandemic COVID 19 that enforced UK lockdown to all business in March 2020 is having a detrimental effect to project delivery and spending of funds. Scheme promoters continue to work hard with Contractors to deliver to contract, however, three schemes have indicated that the impact of Covid will mean that they are at a high risk of not meeting their spend target for the year and therefore submitted change requests to slip a proportion of their claims into 2021/22. The Change Requests were approved by the Management Board on the 16th November 2020.

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Housing and Infrastructure Board Forward Plan

7th January 2021

Meeting Date	Suggested Agenda items
Thursday 1pm 4th March 2021	<ul style="list-style-type: none"> • Growth Area Economic Blueprints • Renewal Action Plan - Housing Activity Implementation Update • SCR Draft Digital Infrastructure Strategy • Brownfield Housing Fund – Full Business Cases • Major Capital Schemes – Full Business Cases • Land and Assets Commission – Initial Outputs • OPE 8 Funding Bid Outcome and programme Update • Performance Dashboard and Forward Plan
2021/22 Board meetings	<ul style="list-style-type: none"> • Growth Area Economic Blueprints • Brownfield Housing Fund – Full Business Cases • Major Capital Schemes – Full Business Cases • Land and Assets Commission – Initial Outputs • PAS Planning Review outputs • Modern Methods of Construction - Final Report • Housing Energy Efficiency and Decarbonisation Retrofit Delivery • SCR Housing Review - Next Stage Activities • OPE programme Update • Decarbonisation Infrastructure Programme • Statement of Common Ground renewal • Flooding MTP / Catchment Plan

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